

OVERSEAS NEWS

Dumas moves to restart Lebanon talks

By George Graham in Paris

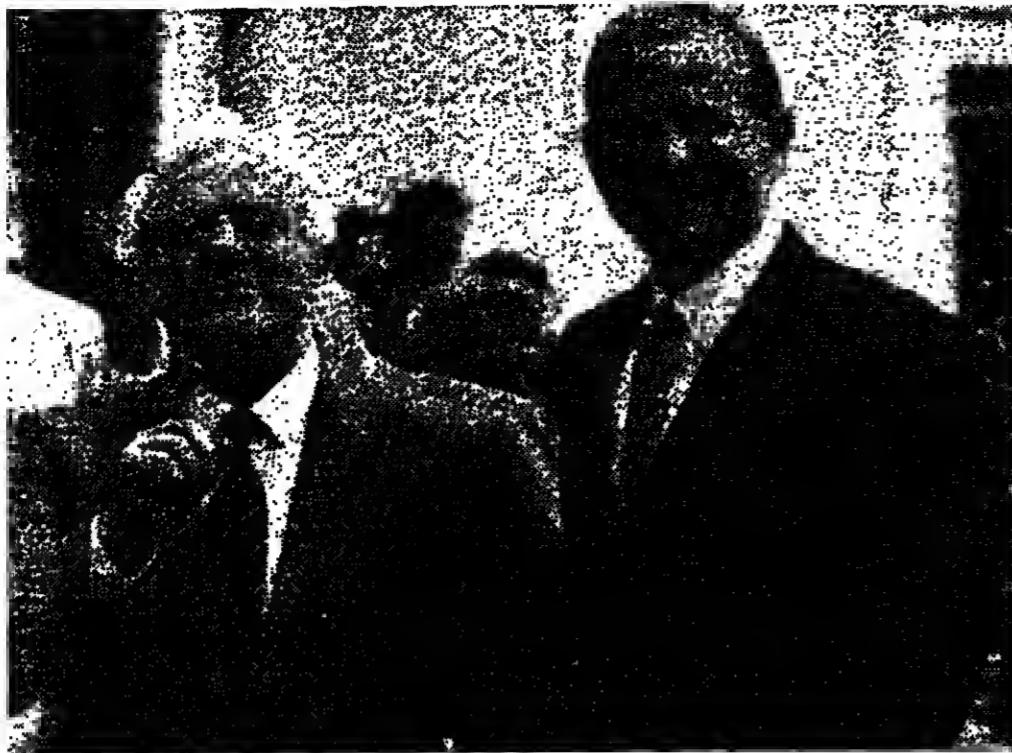
MR Roland Dumas, the French Foreign Minister, has taken advantage of the presence of 15 foreign ministers in Paris for the Cambodian peace conference to renew discussions on Lebanon, where intense shelling has again broken out in the last few days.

French officials said Lebanon had been at the centre of Mr Dumas's bilateral conversations yesterday morning with both Mr James Baker, the US Secretary of State, and Mr Eduard Shevardnadze, the Soviet Foreign Minister.

The ministers appear to have discussed the situation in Beirut and current Arab League peace efforts, but not to have considered any new initiative. "We will be consulting," Mr Shevardnadze said.

The talks came after three Arab League foreign ministers - from Morocco, Algeria and Saudi Arabia - held another meeting on the Lebanese crisis in the Moroccan capital, Rabat.

Heavy shelling since last week between the Syrian army and Christian forces led by Gen Michel Aoun has killed an estimated 60 people. A total of more than 500 have been killed and 2,000 wounded since artillery battles broke out in March.



THE Soviet and US foreign ministers, in Paris to attend the Cambodia peace conference, agreed this weekend to meet in the US September to discuss a possible summit meeting between Mr Mikhail Gorbachev, the Soviet leader, and President Bush of the US.

After a meeting that lasted an hour longer than planned, Mr James Baker (above right), the US Secretary of State, said he would meet his Soviet counterpart, Mr Eduard Shevardnadze (above left), again on September 18, probably in Wyoming. Jackson Hole, a scenic spot

in the rugged Teton range, is one possibility. Mr Shevardnadze said a superpower summit could take place "rather soon" if talks on September 19 and 20 went well. But Mr Baker would not be drawn on a date.

September's full-scale ministerial meeting will cover arms control, human rights, regional issues, bilateral relations and the environment, as well as summit preparations.

The Soviet Union is impatient to get the process of arms control restarted, but the US is more wary.

Polish Government to lift rationing of meat tomorrow

By Christopher Bobinski in Warsaw

THE Polish Government is to lift meat rationing tomorrow and let prices double.

This follows the election at the weekend of Mr Mieczyslaw Rakowski, outgoing Prime Minister, and a close political ally of General Wojciech Jaruzelski, the country's newly-elected President, as Communist Party leader.

The former newspaper editor's promotion came as his government decided to go ahead with allowing food prices to be set by the market, risking industrial unrest.

Already, transport workers are threatening to strike for higher wages. Similar warnings have been issued by the Gdynia and northern shipyards. The Solidarity leadership warned against implementing the meat price move and demanded wage rises to compensate for the rise in living costs.

In a secret ballot for the leadership, 171 central committee members voted for Mr Rakowski, who won a reputation as a liberal in the 1970s, and 41 against. It seems he owes his majority to a deal with spokesmen for the conservative apparatus such as Mr Janusz Kurasiewicz, party leader in Warsaw, and Mr Manfred Goryiewicz, first secretary in Katowice, who joined the Politburo as a result.

The central committee wreaked its revenge on some members of the leadership blamed for the party's election fiasco last month. Men such as Mr Stanislaw Czosek and Mr Jozef Cyrek, architects of the round-table talks last spring which opened the way for Solidarity's return, had to resign.

Mr Rakowski has brought

Dim outlook for Labour in Norway

By Karen Fossel in Oslo

NORWAY'S general election on September 11 promises to be the "strangest election in 60 years", according to Mr Helge Seip, former cabinet member and well-respected political barometer for more than half a century.

One is Mr Martin Swiecki, a market-oriented economist who won his seat in Parliament last month and their appointment signals a change in generation at the top of the party.

Another is Mr Marek Krol, editor of *Wprost*, one of Poland's liveliest weekly papers and the party's parliamentary group's press spokesman.

Mr Rakowski, who won Solidarity's hostility for his support of martial law, has risen to the top party post when power will no longer be centralised in the Politburo. Gen Jaruzelski continues to hold ultimate decision-making powers.

Mr Rakowski, as Prime Minister, has established the principle that the government should be autonomous from the Politburo, and the party's parliamentary group is demanding its voice on policy-making be treated as seriously as the central committee's.

Mr Alfred Miodowicz, leader of the official union OPZZ, has resigned from the Politburo, signalling his movement wants to be seen as more autonomous.

Mr Rakowski's task is now to try to transform the party into a political force capable of winning elections rather than governing by dint of mere ideological imperatives. He will have to retain a measure of unity between the dominant conservative apparatus, and the reformers.

Conventional wisdom - and Mr Seip's - makes the populist and anti-establishment Progress Party Norway's third largest, with up to 17 per cent.

"They're defecting from both the Labour and Conservative parties and you could say that Progress will become Norway's second largest Labour party after the election."

Soviet German republic plan

By David Goodhart in Bonn

MR Helmut Kohl, the West German Chancellor, has warmly welcomed a tentative Soviet proposal to establish a special German-Soviet trade zone combined with a new republic for Soviets of German descent in Kaliningrad, near the Baltic Sea.

Kaliningrad is now a pocket of the Russian Republic of Lithuania, separated from Poland and Soviet Lithuania, but before coming under Soviet control it was known as Königsberg and was the easternmost outpost of pre-war Germany. It is probably best known as the home of 18th-century German phi-

losopher Immanuel Kant.

The Soviet proposal appears to be an imaginative way of combining Germany's interests in its old territories and in the treatment of Soviet Germans, and Soviet interests in attracting Western capital and technology.

An additional bonus for Bonn is that a "homeland" for Soviet Germans might stem the tide of those ethnic Germans emigrating to West Germany. The flow of ethnic Germans from the Eastern Bloc is stirring up resentment among poorer West Germans and increasing support for the far-

right Republicans. About 50,000 Soviet Germans arrived in Germany in 1988.

Large groups of Soviet Germans are settled in the Central Asian republic of Kazakhstan, where they were forcibly relocated from the Volga region by Stalin before and during World War II. Kaliningrad might be a suitable site for a proper Soviet German republic because it is relatively undeveloped and sparsely populated.

The idea of a special German-Soviet trade zone around Kaliningrad was first floated during President Gorbachev's visit to Bonn last month.

EC progress over Lomé talks stance

By David Buchanan in Brussels

THE European Community's renegotiation of its Lomé aid convention with 66 developing countries is back on the rails after Italy and Greece dropped demands for protection against some Third World imports.

The breakthrough on Friday allowed the European Commission to present to representatives of the African, Caribbean and Pacific (ACP) countries the EC position on five key aspects in negotiations to renew the current Lomé convention, which expires next February. These cover raw materials, the Stabex and Sysmin export earnings stabilisation schemes, new members of the convention and trade.

Greece and Italy, concerned about fig and apricot exports, had refused to agree with the 10 other EC states on what to offer the ACP countries on trade, threatening a deadlock. Formal negotiations will now resume in early October.

However, the Community and ACP are still far apart on environmental issues, and the EC has yet to make up its mind how big an increase it wants to offer on the Ecu85bn (15.7bn) in grants and soft loans it is providing in the current 1986-90 Lomé part. The EC is split between northern states urging help for the ACP in trade rather than aid (for which they largely foot the bill), and the south arguing the reverse (because it faces ACP farm produce competition).

At the same time, Commission and ACP officials have reached an agreement that the Community will meet Ecu315m worth of the total Ecu600m claims made by ACP countries, under the Stabex system, for loss of commodities export earnings last year.

Andreotti government wins vote of confidence

MR Giulio Andreotti, Italy's Prime Minister, won final vote of confidence for his five-party government yesterday and appealed to Italians to fight the "murderous and corrupting" influence of organised crime, Reuter reports from Rome.

The Chamber of Deputies voted 371 to 200 for Italy's 49th post-war government, giving it full powers to tackle urgent problems, listed by Mr Andreotti as the Mafia, preparation for the 1992 single European market, drugs and tax evasion.

The coalition of Christian Democrats, Socialists, Republicans, Liberals and Social Democrats resurrected by Mr Andreotti after a two-month political crisis won a first vote of confidence in the Senate on Thursday.

Cyprus unity talks may resume

Two Greek-Cypriot priests, the last of 103 protesters seized by Turkish-Cypriot police 11 days ago, returned home yesterday amid hopes that reunification talks could now resume, Reuter reports from Nicosia.

Cyprus government spokesman Akis Fands said he hoped the next round of the UN-sponsored negotiations would be held later this week.

South Yemen reform plan

South Yemen is introducing political and economic reforms aimed at correcting "past mistakes" and improving relations with its estranged neighbours, Reuter reports from Aden.

The ambitious plans, published yesterday in the official weekly magazine *al-Thawry*, set new economic, foreign and domestic policy goals.

Yugoslavs warned on ethnic tensions

A top Yugoslav official said yesterday that nationalist disputes had infiltrated the ruling Communist Party from its leadership to the grass roots, Reuter reports from Belgrade.

"Inter-ethnic divisions and quarrels are permeating the party," politburo member Ivica Racan told a Central Committee plenary session on inter-ethnic relations, due to finish today.

Vietnamese to settle in US

Vietnam and the US have agreed on a programme allowing Vietnamese who worked with US forces during the Indochina war to resettle in America, Reuter reports from Bangkok.

Hanoi Radio said yesterday that under the agreement reached during a visit by a US delegation last Thursday and Friday a first group would be able to leave by the end of this year to join relatives in the US.

Philippine talks

The Philippines will open debt talks with its creditor banks in New York on August 8, in a bid to be the first country after Mexico to cash in on a US-sponsored plan to cut Third World debt, Reuter reports from Manila.

Brazil inflation up

Brazil's inflation rate increased to 228 per cent in July from 25 per cent last month giving an accumulated inflation of 255 per cent for the first seven months, Ivo Dawny writes from Rio de Janeiro. The rise was smaller than markets had anticipated.

Hat trick

A 17-year-old shop assistant from Basque beret 22.2 metres on Saturday to win the fourth annual headgear hurling championship, Reuter reports from Baracaldo, in Northern Spain. Organisers said Mr Alfredo Aguirre narrowly beat the record set last year.

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Hong Kong talks to resume

BRITAIN and China agreed yesterday to resume talks on the scheduled handover of Hong Kong to China in 1997, a British Foreign Ministry source said, Reuter reports from Paris.

Mr John Major, Britain's new Foreign Secretary, met Qian Cichen, his Chinese counterpart, for nearly an hour at a hotel in Paris, where both are attending a 19-nation conference on Cambodia.

British sources said the meeting was the first high-level official contact between the governments since China ordered troops and tanks to crush pro-democracy demonstrators in June.

The crackdown in China,

condemned worldwide, alarmed Hong Kong's 7m people, most of whom are due to become Chinese after 1997 under a 1984 agreement.

The

Foreign Ministry source said, Mr Major drew attention to the strength of feeling in Hong Kong and Britain over events in China and "sought assurances that China would take measures to restore confidence in Hong Kong".

Mr Major and Qian agreed that a joint liaison group working out details of the handover of Hong Kong would meet in the last week of September in London and again in December.

China has promised not to interfere with Hong Kong's

free-wheeling capitalism, but residents have angrily accused Britain of not doing enough to reassure them.

Britain's refusal to grant automatic residence rights to more than 3m Hong Kong British passport-holders has further inflamed passions in the Crown Colony.

Diplomatic analysts said the Major-Qian meeting reflected London's declared policy of avoiding measures that could push China further into isolation.

In separate meeting with US Secretary of State James Baker, Mr Major said Vietnamese refugees in Hong Kong would be sent home only with the agreement of Vietnam.

Indochina: a Thatcherite speaks

MR John Major has wasted no time in bringing good Thatcherite principles to bear on his new job at the Foreign Office, George Graham writes.

His first outing to Paris for the international conference on peace in Cambodia has provided a heaven-sent opportunity for saving money by allowing him to meet all his major international counterparts, within a week of his nomination, for the price of a single air ticket - a reminder that his experience of budget-cutting will not be thrown out of the window now that he has

changed job.

The most striking sign of Thatcherism in foreign politics, however, came in his ringing call for free enterprise as the remedy for the troubles of Indochina.

Mr Major's vision of the troubles of Indochina - stagnation and strife, compared with the rapidly rising living standards which other countries on the Asia/Pacific rim have reaped from the free enterprise system - caused some surprise among other delegates to the Cambodian conference.

Mr Major at least passed up

one other opportunity presented by the Cambodian question to beat the Thatcherite drum. In Mrs Thatcher's recent brush with President Francois Mitterrand over who had invented human rights, the French scored a telling blow by noting that the Chinese students protesting in Peking's Tiananmen Square had sung the *Marseillaise*. Britain can counterattack, however, by remarking that Pol Pot, who ruled Cambodia for four bloody years from 1975 to 1979, also explicitly drew his inspiration from the French Revolution.

Bonn criticised by Israel over PLO contacts

By David Goodhart

THE Israeli ambassador to West Germany, Mr Benjamin Navon, has sharply criticised the West German government's decision to follow most of its EC partners by improving its contacts with the Palestine Liberation Organisation.

The Foreign Office in Bonn said last week that Mr Jürgen Sudhoff, a State Secretary, had held discussions with Mr Abdallah Frangi, the PLO rep-

Fiat link suspected in Condor missile probe

By John Wyles in Rome

NINE former employees of Snia Bpd, a defence equipment company controlled by Italy's Fiat Group, are under formal suspicion of illegally collaborating in the development of the Condor 2 missile project involving Egypt, Argentina and Iraq.

They are expected to be interrogated by Rome magistrates shortly after an apparently lengthy investigation by Sisimi, the internal arm of the Italian secret service.

In the last two years, Italy has been identified in both Washington and London as a source of technology and materials whose supply for Condor 2 is believed to be in breach of the Missile Technology Control Regime, agreed among the US and the six other leading industrialised countries.

Fiat has consistently denied any connection with Condor 2 while acknowledging that Snia Bpd did collaborate with Messerschmitt-Bölkow-Blohm in developing for Argentina the Condor 1, a rocket designed for

meteological purposes.

A successful prosecution of the case against its former employees could be embarrassing for the Turin group, since it is bound to raise questions about whether any of the nine firms involved in the project might be so "badly behaved".

Political concern in the US has reached the point where legislation is now before the House of Representatives which would impose sanctions on any companies found to be breaching the MTCTR.

Various governments share the US anxiety that Condor 2 could be a dangerous new element in the Arab-Israeli conflict, and an uncomfortable threat to the Falkland Islands, should Argentina wish to revive its claims by military means.

It is not clear whether there might be a problem, then four more to decide whether competition is harmed.

Commission powers: Can suspend, change, block deals. But bidder can appeal in European Court of Justice.

Merger policy takes effect: When it gets unanimous support of 12 member states, likely late this year or early next. Then it takes immediate effect, without the need to be turned into national law.

general world turnover of Ecu5bn (£3.35bn), falling to Ecu2bn by the end of 1992.

In addition, the smaller partner in the deal must have an Ecu100m EC-wide turnover of more than two-thirds of new group's sales must be in one member state.

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OVERSEAS NEWS

HDTV prospects much exaggerated says study

By Peter Riddell, US Editor in Washington

THE market prospects in the US for high definition television have been greatly exaggerated, according to a Congressional study which challenges the growing industrial and political lobby for Federal Government support to develop the advanced technology involved.

The report, from the Congressional Budget Office, comes at a time when the US administration is reassessing its attitude and preparing to produce a detailed plan.

HDTV, which offers a much sharper television picture than existing technology, has become the focus of an intense debate about the US's ability to remain internationally competitive, particularly against Japan, in areas of high technology.

Mr Robert Mosbacher, the Commerce Secretary, earlier this year stressed the importance of a large US presence in a market which would reach \$140bn over the next 20 years in order to strengthen America's industrial base. The US electronics industry and leading Congressmen of both parties have pressed for Federal support.

However, the Congressional Budget Office study questions



Robert Mosbacher: stressed need for US presence

some of the assertions made about HDTV's prospects and its broader impact.

In particular, it concludes that "even the most optimistic market growth would be unlikely to affect other electronics industries in the way suggested by proponents of HDTV - accounting in 2010 for less than 10 per cent of the size of today's electronic equipment sales."

The study also questions the potential consumer demand for the improved television pic-

tures offered by HDTV.

Ahead of publication the study has been attacked as "too narrowly based" by the American Electronics Association, which has urged \$1.3bn in Federal aid for development of HDTV.

Congressional supporters of large-scale assistance are also preparing to challenge the study, which they suggest ignores both widespread research indicating the importance of HDTV as a leader of new electronic technology and the scale of development in Japan.

Mr Mosbacher originally promised to outline proposals on HDTV development by July 1, but these have been delayed until September at the earliest, amid signs that the administration wants to relate HDTV development to other technologies.

Mr Wayne Berman, the Commerce Department counsellor who chairs the administration task force on HDTV, last week backed Government support for basic research like high-definition displays.

However, he added that it was inappropriate for the Government to pour in several billion dollars in loans and loan guarantees and "set a national priority to develop HDTV."

SA faces mass action campaign

By Patti Waldmeir in Johannesburg

SOUTH AFRICA are planning a campaign of civil disobedience later this week in which black patients are being called on to seek treatment at whites-only hospitals.

Mass action in the country has been rare since Pretoria imposed a state of emergency three years ago. Some 30,000 people were detained and restrictions were placed on most forms of political activity.

Measures taken have since been relaxed and the same

week could prove an important test both of their ability to organise opposition to the state, and of Pretoria's attitude to such opposition.

Mr Adriaan Vlok, the Minister of Law and Order, accused the "mass democratic movement" (a loose coalition of opposition groups) of planning violent disruptions of the forthcoming elections. The MDM insists its protest is intended to be peaceful.

The MDM says the challenge to the country's segregated system of health care on Wednesday was not aimed at disrupting hospital services, and that only genuinely ill patients would be encouraged to take part.

Peru steps up fight against rebels

By Barbara Durr in Lima

THE PERUVIAN army has stepped up its action against guerrillas in the country's main coca-growing area, killing 110 rebels in a single night.

According to a communiqué by Peruvian military high command, three armed clashes took place on the night of July 27 and the early hours of July 28. At least seven soldiers were killed.

This is the most spectacular

success for the Peruvian army since it changed its campaign against guerrillas in the Upper Huallaga Valley, Peru's main coca region.

General Alberto Arciniegas,

in charge of the military emer-

gency zone in the valley, has

developed in recent months a

fresh strategy using beacons and better intelligence.

The guerrillas, largely from

the Sendero Luminoso group

but also from the Tupac

Amaru Revolutionary Move-

ment, have dominated the val-

ley for most of the last two

years, collecting vast sums of

"taxes" from drug traffickers.

President Alan Garcia last

week acknowledged Gen Arci-

niegas' successes in a visit to

the Huallaga Valley.

In his Independence Day

address last Friday, the Presi-

dent spoke of the govern-

ment's recent advances against insurgents throughout

the country.

He suggested that military

control of the guerrillas was

around the corner, an assess-

ment that was disputed by

most opposition politicians.

Gen Arciniegas is widely

viewed as an exception.

In his only new initiative on

insurgency, Mr Garcia made a

proposal to Congress for mili-

tary tribunals for insurgen-

ts, but the left-wing parties through

unlikely to allow it to prosper.

subsistence agriculture, stress

will be placed on peasant fami-

ly farming rather than on the

inefficient state-farming sector.

Backed by a three-year-old

economic recovery programme

sponsored by the International

Monetary Fund, the govern-

ment will continue a process of

economic liberalisation that

includes on-going devaluation,

consumer subsidy removals,

budget deficit cuts, and a

greater role for the private sec-

tor.

In an effort to reduce a bal-

ance of payments deficit in

which imports exceed exports

by more than seven times,

increased emphasis will be laid

on foreign investment and

broad-currency earnings

through light industry.

Chile votes in referendum on constitutional reform

PRESIDENT Augusto Pinochet and his political opponents led millions of Chileans yesterday in voting in a referendum on constitutional reform, Reuters reports from Santiago.

The general and opposition leader Mr Patricio Aylwin were among the first to cast their votes in the "yes" or "no" ballot on the reforms, agreed between the government and its opponents last month, which include curbs on the future political power of the military.

"There is no confrontation in this plebiscite (which) opens a route of hope to the reconstruction of democracy in our country," Mr Aylwin, opposition candidate in this December's presidential elections, told journalists.

Gen Pinochet and his opponents both called on Chileans

to approve the package, but differed sharply in their pre-political propaganda on the significance of the vote.

The opposition sees the reforms as a first step towards full democracy, but the government portrayed them as giving stability to the constitution.

Opposition parties, favoured by opinion polls to win the December election, have pledged further reform once in power.

Gen Pinochet, 73, who had once said he would not change a comma of the constitution, drawn up to his specifications in 1980, was forced to agree to the reforms after losing a plebiscite last October on his continued rule.

His defeat led to the calling of presidential and congressional elections.

Shipping Report

Tanker market rates fall

By Kevin Brown, Transport Correspondent

RATES fell in the tanker market last week, largely as a result of a low level of inquiry from charterers in almost all loading areas.

Some large ship movements from the Middle East Gulf were reported, but not enough to hold the slide in rates, brokers said.

By the end of the week, Exxon was able to fix a ship of 300,000 tons from the Gulf to the Red Sea at Worldscale 35, and a vessel of 270,000 tons was fixed for the same trip at Worldscale 40, a reduction of 2.5 points on the week.

The decline in rates spread

to West Africa, where brokers said charterers were able to fix vessels in the 1m barrels class for discharge in the US Gulf at Worldscale 80.

The Mediterranean was said to be buoyant for some classes of vessel, but there was little demand for vessels available in the early part of August. Ships of 80,000 tons were being fixed to the UK at Worldscale 80.

There was little good news for owners in the Caribbean and North Sea. A New York charterer was said to have secured cover for 80,000 tons from the North Sea to the US Gulf at less than Worldscale 90.

Source: Interfax US, UK, Japan, Europe

WORLD ECONOMIC INDICATORS

UNEMPLOYMENT

	June '89	May '89	Apr '89	June '88
US 000's	6,561.0	6,395.0	6,546.0	6,523.0
%	5.3	5.2	5.3	5.4
UK 000's	1,743.0	1,803.0	1,884.0	2,341.0
%	6.1	6.5	6.6	8.3
W Germany 000's	1,910.0	1,942.0	2,035.0	2,131.0
%	7.4	7.8	7.9	8.4
Belgium 000's	348.6	357.8	366.4	385.7
%	9.1	9.2	9.5	10.1
Japan 000's	1,505.0	1,560.0	1,630.0	1,580.0
%	2.4	2.5	2.6	2.5
Netherlands 000's	378.0	408.0	428.0	420.0
%	6.3	6.6	6.9	6.2
France 000's	2,410.0	2,482.0	2,545.0	2,450.0
%	10.2	10.5	10.8	10.8
Italy 000's	3,878.0	3,945.0	3,952.0	3,816.0
%	16.4	16.8	16.7	16.3

Source: Interfax US, UK, Japan, Europe

NOTICE TO HOLDERS OF Warrants to Subscribe for Shares of Common Stock of

MARUBENI CORPORATION (the "Company")

issued in conjunction with
U.S. \$75,000,000 7% per cent. Guaranteed Notes due 1992
(the "7% Notes")

and
U.S. \$300,000,000 2 per cent. Guaranteed Notes due 1992
(the "2% Notes")

Notice is hereby given, that as a result of the issuance of convertible securities by the Company, the subscription price of the above mentioned Warrants will be adjusted pursuant to Clauses (A) and (C) of the Instruments relating to the Warrants dated 7th October, 1985 and 13th May, 1987, respectively, as follows:

1. The original price per share of common stock relating to the 7% Notes.

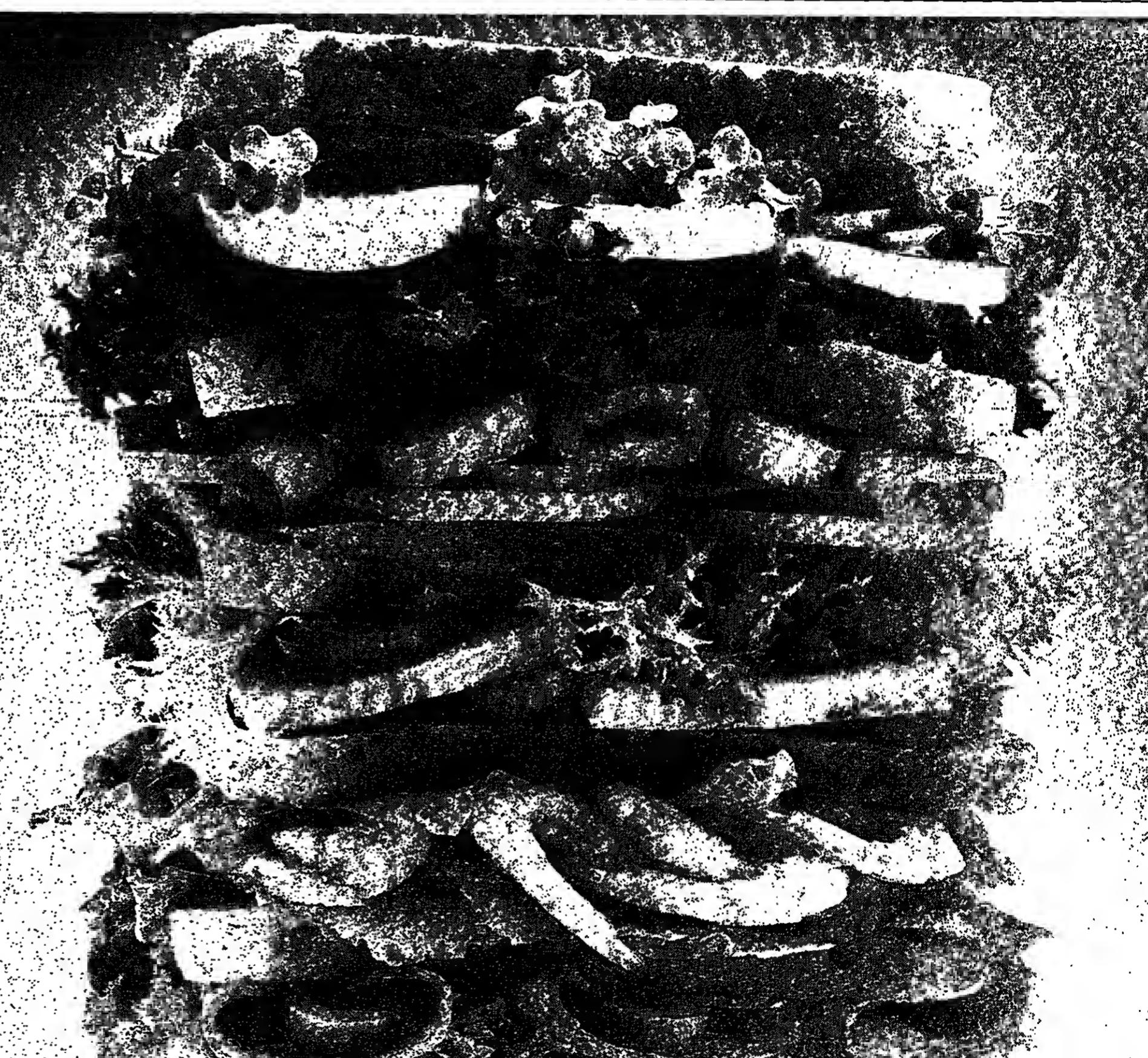
2. Subscription price after such adjustment:

3. The original price per share of common stock relating to the 2% Notes.

4. Effective Date: 21st July, 1989.

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OVERSEAS NEWS

Rift among Mujahideen leaders grows

By Christina Lamb in Islamabad

THE growing rift between leaders of the Afghan resistance has worsened with Burhanuddin Rabbani, head of Jamiat Islami, calling for the ousting of Gulbuddin Hekmatyar's party, Hezbi Islami, from the interim government.

Rivalry between the two parties, which both consider themselves the strongest militarily, has been increasingly bitter since a Hezbi commander massacred 30 Jamiat Mujahideen in the northern town of Farkhar two weeks ago.

On Saturday, Rabani and Sibghatullah Mojaddidi, presi-

dent of the interim government, staged a protest rally against Hekmatyar, attended by five of the seven guerrilla leaders, all of whom condemned the Hezbi action.

Speakers at the five-hour meeting denounced Hezbi Islami as "professional terrorists".

The strongest statement to date, Mojaddidi said: "Those involved in such incidents could not be called Moslem or Mujahideen". Without mentioning Hekmatyar's name, he said: "It was not the first time men of this organisation killed innocent commanders."

Intelligence is playing it down as "a visit Farkhar to review the incident.

Rabani called the massacre part of a "dangerous plot" to eliminate top Jamiat commanders. "The crime was beyond the capability and decision-making capacity of a local commander. Hezbi leadership must take responsibility. He proposed that Hezbi be suspended from the interim government until the commission announces its findings.

The rift comes at a bad time, with superpower talks on Afghanistan due to start today. While Pakistan's military intelligence is playing it down as "a

tribal feud", Western diplomats in Islamabad say: "This is an extremely serious matter which raises questions about the ability of these groups to get their act together. It will set the pattern of fighting for months to come."

• AP reports from Kabul: Rockets hit Kabul on Saturday, some of them showering shrapnel over a crowded bazaar. The government said 12 people were killed and 56 injured.

In the past month, the rebels have been launching rockets from behind the hills that ring the capital. More than 200 people have died.

US policy under fire in Islamabad

A single coherent plan is hard to achieve, Christina Lamb reports

WITH the first super-power talks on Afghanistan in 18 months due to get under way today, US policy in the region is coming under increasing fire in Islamabad.

The most vociferous critics are the Western Europeans, who are accusing Washington of "paying lip-service to a political solution while following a line which can only worsen the situation".

The Helsinki talks are expected to be little more than a restatement of respective positions, with the Soviet Union calling for a ceasefire, a halt in arms supply, and a coalition of all parties in the 11-year confi-

The US refuses to countenance anything involving the participation of President Najibullah's Soviet-backed ruling Party (PDPA).

Despite the worsening battlefield fortunes of the Mujahideen guerrillas since the departure of the Soviet Union's troops, and the total failure of the Afghan Interim Government (AIG) to establish itself, US policy is still predicated on

a military victory and installation of the AIG in Kabul.

One European diplomat complains: "They seem blind to the fact. The Mujahideen failure to capture Jalalabad should have shown them that this guerrilla force is not about to defeat a deeply entrenched, well-equipped and trained army with an air force."

Another diplomat says: "We all share the same objective - the removal of an unpopular regime - and realise that military pressure is necessary to improve the resistance bargaining position, but just pouring in arms won't solve anything."

There have been repeated intelligence failures despite the large US presence in Pakistan.

Having underestimated the strength of the Najib regime, they predicted mass defections and were so confident of a collapse from within that they even reduced arms supplies before the Mujahideen attack on Jalalabad.

The large number of US agencies involved means a single coherent policy is hard to achieve, and there is a reluctance to admit mistakes. A

European diplomat says: "I would have hoped for more honesty and objectivity."

Defending the US line, one official argues: "The Mujahideen will not go along with a political solution which involves the PDPA. The Soviet Union and PDPA will accept nothing but a coalition. There can be no political solution until the facts on the ground change one or other assessment."

Ahbul Haq, a prominent Mujahideen commander and critic of US policy, argues: "The problem is political, not military." Mujahideen are refusing to fight for a government which they consider unrepresentative, but Haq argues: "The US is making sure there is no other option."

The fact that neither Pakistan nor Washington has recognised the AIG as an admission of its lack of credibility. The US embassy line is that "the AIG is getting its act together - the health and reconstruction ministries are working."

However, officials admit privately: "It's a joke. How can seven artificially created parties who all hate each other sit

down and form a government? The problem is if we pull the carpet from under them, we have nothing."

The US has made little secret of the fact that the Mujahideen have the summer to reverse their battlefield fortunes before a policy appraisal.

European diplomats complain: "This is like hanging out a banner for Najib; who else has to hold on until winter?"

Expecting little improvement in the Mujahideen ground position, Pakistan's foreign office is anxious for the US to come up with a compromise, fearing they will find themselves adrift.

Pakistan's close ally, Iran, is blocking an alliance between Mujahideen based in Pakistan and Iran. A senior figure in Pakistan's Foreign Ministry admits: "We are facing waning international support."

It is in our interest that the Afghan problem is resolved, but we have so much baggage to carry, pleasing the US, Saudi Arabia and Iran and the opposition at home. For the moment, initiatives will have to come from the Soviet side," Dr Burgess said, "and hope for even further."

Egypt and IMF near new accord

By Tony Walker in Cairo

EGYPT and the International Monetary Fund are near agreement on a new stability accord, opening the way for a Paris Club rescheduling of some \$5bn (£2.9bn) official debt, according to IMF and Egyptian officials.

Dr Shukrour Shalaan, IMF regional director, left Egypt at the weekend. Officials say Egypt is putting finishing touches to a "letter of intent" expected to be ready when Mr Shalaan returns to Cairo late in August.

Differences persist over interest and exchange rate policy. But Egypt's recent decision to bring the rate at which customs duties are levied into line with the commercial bank rate is seen as a positive development.

The Fund has been urging a sharp increase in real interest rates to encourage savings in Egyptian pounds.

The IMF has also been calling for a further rationalisation of Egypt's multi-tiered exchange rate system.

Fund officials point to steps taken recently as a sign that Egypt is serious in its effort to reduce its budget deficit and restructure its debt-burdened economy.

These steps include energy price increases, a tax increase on cigarettes and an effective rise in bread prices.

Rafsanjani vote overshadowed

By Andrew Gowers, Middle East Editor

CONFIRMATION of Hojatoleslam Ali Akbar Hashemi Rafsanjani as Iran's new President was yesterday overshadowed by figures showing that the turnout to elect him were lower than hoped.

In Friday's election, widely seen as a foregone conclusion, Mr Rafsanjani won 94.5 per cent of votes cast, with only 3.8 per cent going to the token candidate, Mr Abbas Sheibani.

Mr Rafsanjani, who has up to now combined the roles of parliament speaker and military commander-in-chief, is thus set to become Iran's fourth president. He could also be the most powerful in the 10-year history of the Islamic Republic following the approval, also on Friday, of sweeping constitutional changes.

But according to final returns, announced yesterday, only 16.8m of an estimated 24m eligible voters cast their ballots. This means around 30 per cent of eligible electors stayed away, despite an intense campaign to get Iranians to vote as a show of support for the Islamic Republic following the death of its founder, Ayatollah Khomeini, on June 3.

Three grand ayatollahs had joined the effort to persuade Iranians it was their "religious duty" to vote.

The authorities claimed Friday's turnout was a record, "proving the strength and stability of the Islamic Revolution". But according to the official media, the figure compares

with 16.8m votes cast in a presidential election eight years ago.

The voting figures may well reflect disenchantment at the lack of a real choice in the election. But they will come as a disappointment to Mr Rafsanjani, who was looking for the strongest possible endorsement before setting out to implement economic and foreign policies that seem bound to be approved by parliament. He will also take over direct responsibility for planning and the budget, previously handled by a minister.

The supreme court may disqualify the president and parliament may impeach him by a two-thirds vote if one-third of deputies demand impeachment. The supreme leader can still remove the president from office.

Iran's supreme leader remains the highest figure in the Islamic republic with the authority to set policy and declare war or peace.

An early portent of the inter-

nal problems Mr Rafsanjani will face came yesterday, when the interior minister, seen as a leading hardliner, said Islamic groups would retaliate against US and Israeli interests for Israel's kidnapping of a Lebanese Shia leader on Friday.

• The amendments to the Iranian constitution approved by an overwhelming vote abolish the post of prime minister and make the president the chief executive, agency add.

The amendments end a division of power between president and prime minister which led to ministerial posts being left vacant and delays in other decisions over the past 10 years.

Under the amendments: The president becomes the chief executive responsible to the people, the supreme spiritual leader, and parliament. The new president will choose vice presidents, but ministers of his choice need to be approved by parliament. He will also take over direct responsibility for planning and the budget, previously handled by a minister.

The supreme court may disqualify the president and parliament may impeach him by a two-thirds vote if one-third of deputies demand impeachment.

Political clout is often decisive. For those without such influence, it means hours of usually frustrating periods in the corridors of colleges waiting for a chance to meet principals and others who gain in granting admissions.

Then comes the tense wait for lists of those admitted by colleges. Since most students apply for three or four institutions, those rejected still have a chance when the successful candidates create vacancies by turning down their second choice college offers. Yet because of the large numbers who get first division marks in school examinations at the relatively low age of 18, even the hundreds of thousands who find a place in universities cannot hope to find jobs after they complete their courses.

Educationists claim attitudes are changing because it is increasingly being realised that merely acquiring a university degree does not guarantee a job.

This has been encouraged by the fact that there are now a number of occupations that are becoming socially acceptable and even desirable. These include hotel management and fashion designing and computer science and various kinds of technical courses.

There are now specialised institutions for students opting for such vocations in preference to a general degree.

Such is the scale of unemployment in the country that admission to even these increasingly involve much the same kind of scramble as for general degree courses. The reason is the same: there are too many students competing for limited number of academic places.

There are about 6,500 colleges in all of India's universi-

Indians scramble for college places

Higher education is a lottery open to abuse, writes K.K. Sharma

RAHUL Gandhi, 18-year-old son of the Indian Prime Minister, has been admitted to the prestigious St Stephen's College of the University of Delhi on the strength of a certificate he has got for proficiency in rifle shooting.

Rahul's easy acceptance by the most coveted educational institution in Delhi inevitably became the subject of a fierce controversy because his relatively low marks in secondary school examinations did not qualify him for the history honours course he is to study.

Admission to universities in India is not easy because the flood of highly-qualified students who score high marks in school is too much to cope with for universities and colleges with limited accommodation.

It helps to have political influence even though the ostensible reason for giving Rahul preference over better qualified students is the weight given to excellence in sports, even though rifle-shooting is not a recognised sport in Delhi University.

One reason for the criticism is that thousands of university applicants were rejected despite their outstanding

marks in the school certificate examinations. Students with ninety per cent marks and more failed to get admission to coveted science and engineering courses.

Many switched to arts and related courses like history or economics, only to push out those who had opted for these subjects in school and obtained lower marks.

Getting admission to Indian universities has become a rat race that takes place every summer with the competition getting stiffer every year.

Each year the contest becomes tougher because the number leaving school outstrips the provision of university facilities to cater for them.

There are more than 15,000 higher secondary schools in the country and they turn out something like four million qualified students each year.

Since vocational courses are either too few or not offered because of the competition to get any kind of university degree as part of the race to find scarce jobs, the scramble to admission to colleges gets fiercer even though it usually means adding to the numbers of educated unemployed.

There are about 6,500 colleges in all of India's universi-

Amersham to expand Cardiff operation

By David Thomas, Education Correspondent

BRITISH BUSINESS has more than doubled its support for UK universities through research contracts over the past five years, making this the fastest growing component of university income, figures published today show.

As a result, contracts with British industry and commerce sustained 1,600 of the 45,900 full-time academic staff in UK universities last year.

The Government is likely to welcome this sign of growing links between British business and higher education, as well as further evidence of reduced university reliance on exchequer grants contained in figures from the annual financial report from the Universities Funding Council published today.

If the deal goes through, as is expected, 200 jobs could be created by 1992, taking the number employed on the site to more than 900.

Dr Stuart Burgess, managing director of Amersham - which was privatised in 1982 - confirmed the company was "interested in the 11-acre site that stands next to our present plant. Cardiff is one of our two production sites in Britain - Amersham is the other - and if this deal goes through it will become the most important and the largest."

Amersham is involved in leading-edge technology for DNA fingerprinting, food irradiation and AIDS testing. It makes clinical testing kits, instruments and chemicals for biology researchers.

It has also been moving into non-radioactive products, with output doubling over the past two years to about 15 per cent of the £180m turnover.

• Ron Loveland, director of Wintech, the technical arm of the Welsh Development Agency, said: "Expansion by such a sophisticated firm is always to be welcomed. Amersham is a very important part of the economy of Cardiff and for it to consider expansion indicates great confidence in the ability of the whole of South Wales to produce just what the company needs."

Amersham saw "a very good future in the non-radioactive areas," Dr Burgess said, "and hope for even further."

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Amersham saw "a very good future in the non-radio

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Capitalisation £'000's	Company	Price	Change on week	Gross div (p)	Yield	P/E
8076	Ass. Brit. Ind. Ord.	340	0	10.3	3.0	9.2
750	Armitage and Rhodes	280	-2	5.9	8.5	
2600	Bardion Group (ISD)	35	0	2.1	5.9	34.2
13710	Bardion Group (ISD)	200d	+3	2.7	1.4	
21464	Bardion Group Co. Pref. ISD	123	0	6.7	5.4	
5806	Bryg Technologies	96	-1	5.9	6.1	25
105	Bryghill Cons Pref	105	0	11.0	10.5	
104	Brygill B's New C.C.R.P	104	0	11.0	10.5	
280	CCL Group Ordinary	280	-1	10.1	3.5	
16740	Clyde Gas & Coke Ltd	36	-2	14.7	8.9	
20295	Clyde Gas & Coke Ltd	210	0	7.6	3.6	12.4
770	Cote 7.5% Pref ISD	110	0	10.3	9.4	
7249	Cote 7.5% Pref ISD	7.25	0	-	-	
-	Magnes GP Non Voting A Cons*	4.5	0	-	-	
-	Magnes GP Non Voting B Cons*	4.5	0	-	-	
10273	Kits Group	129d	0	8.0	6.2	7.4
29645	Jackson Group (ISD)	139	-6	3.6	2.6	16.2
1448	John Lewis N.V. (AmexISD)	280	-1	10.1	3.5	
1448	Robert Jenkin	142d	+2	10.0	7.0	5.2
20295	Scriotons	46.50s	0	18.7	4.0	12.3
8933	Torday & Carlile	269	-1	9.3	3.2	10.1
4432	Torday & Carlile Cons Pref	114	-1	10.7	9.4	
103	Travian Holdings (ISD)	103	+1	2.7	2.7	11.1
12860	Unisys Europe Cons Pref	128d	+1	9.2	7.4	
6435	Veterinary Drug Co. Ltd	72	0	22.0	5.6	9.4
7249	Veterinary Drug Co. Ltd	237	+2	16.2	4.8	28.1

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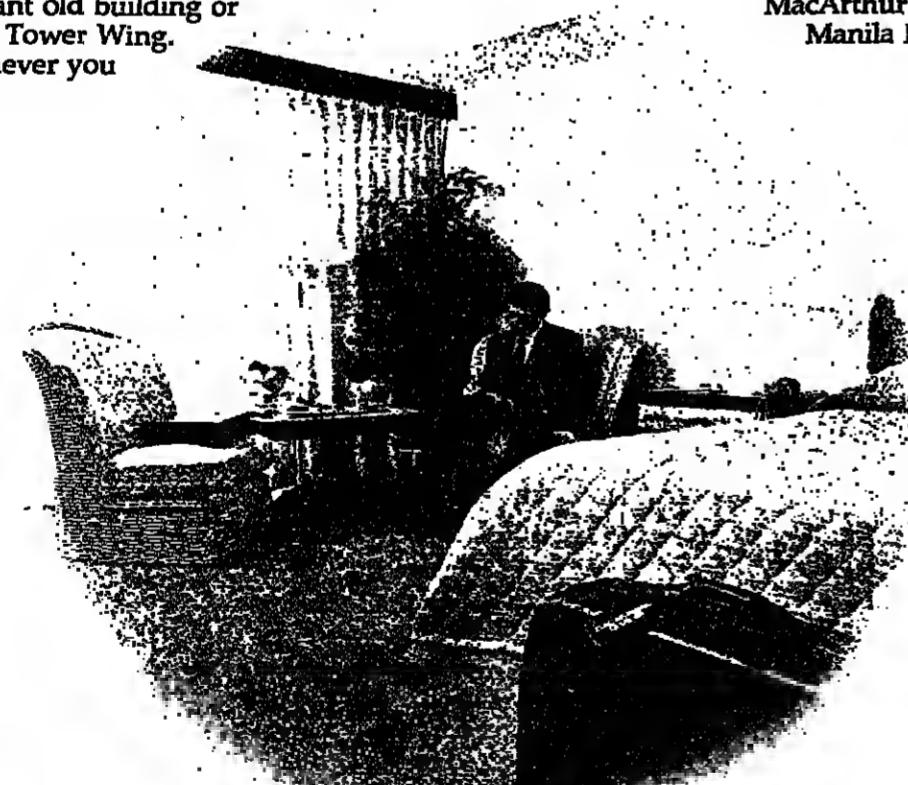
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UK NEWS

Union split as more dockers return to work

By Charles Leadbeater, Labour Editor

BRITAIN's dockers appeared irrevocably split last night after men at the eastern port of Hull voted to return to work this morning, following a similar move at Southampton in the south on Saturday.

Men at both ports are expected to end their strike by crossing picket lines made up of Liverpool dockers.

The weakening of the national docks strike, following an end to industrial action at British Rail (BR) and the British Broadcasting Corporation (BBC), marks the downturn of a wave of industrial unrest which began to build up in the late spring.

The divisions within the Transport and General Workers' Union (TGWU) threaten to provoke the sort of recriminations which riddled the National Union of Mineworkers after the 1984-85 miners' strike, which ended deeply divided.

The prospect of Britain's largest union ending a major strike divided, will temper the renewed confidence union leaders felt after industrial action forced the BBC and BR to improve imposed 7 per cent pay offers to 6.8 per cent.

In contrast, the TGWU is fighting to retain its position within the industry, with little



Todd: under pressure after Southampton vote

prospect of getting a national agreement, and the Southampton vote to return to work can only increase pressure on TGWU leader, Mr Ron Todd, to end the strike.

The strike was called almost three weeks ago to win a national agreement after the Government abolished the Docks Labour Scheme, which regulated employment and conditions in most of Britain's ports.

In the two remaining disputes which began this spring, talks over local authorities' 7 per cent offer to 500,000 white collar staff will resume today and negotiations aimed at ending the rolling 24-hour strikes at London Underground railway will reopen tomorrow.

However, the imminent autumn pay round, when about one third of agreements are due for renegotiation, is likely to be marked by renewed tension.

The recent rise in the level of pay settlements, following increases in inflation and interest rates is likely to put public sector employers under intense pressure.

Engineering union leaders report growing support for industrial action this autumn at 12 leading engineering companies, over their claim for a reduced working week.

The National Association of Port Employers (Nape) said the return of 450 dockers at Southampton, 300 at Hull and 40 at Fleetwood, Lancashire, would mean 3,500 dockers were working normally, with 3,100 on strike. Mr Ron Connolly, the TGWU's national docks secretary, said there were about as many dockers at work as on strike.

About 2,700 of the 9,221 for-



Connolly: confident that strike will continue

mer registered dockers have accepted redundancy or been dismissed.

Thirty-seven of the 61 ports which were covered by the National Dock Labour Scheme will be working normally today, according to port employers. Four ports - Liverpool, Bristol, Middlesbrough and Ipswich - form the core of strike.

Leaders of Liverpool dockers expect the Mersey Docks and

Harbour Company to issue warnings of dismissals this week following the return to work at Southampton, which is Liverpool's main competitor for container traffic. Liverpool stewards are angry that dockers in Southampton appear to be close to signing a local agreement which has been under discussion for sometime.

Mr Connolly said he expected dockers at Bristol to reaffirm their support for the strike at a meeting this morning.

The TGWU's general executive council will meet tomorrow, along with its 11 regional secretaries, senior national officials and the national docks committee. Mr Connolly said he was confident all would reaffirm the decision taken at Friday's conference of docks delegates, to continue the strike to win reinstatement for 140 London dockers, including 16 shop stewards who were made redundant last week.

However, stewards at some of the ports on strike believe right-wingers on the executive, as well as some national officials and regional secretaries, will call for an orderly return to work.

Several smaller ports, including Leith in Scotland, are likely to return as well.

Britain ranks low on EC wage scale

By John Arlidge

BRITAIN has the second-lowest minimum wage as a percentage of average earnings of all 12 European Community countries, according to a report published today.

If employers turn towards them to compensate for the fall in the number of young people, participation rates will probably rise again. However, social trends towards earlier retirement may act against such a development.

The expectations of OECD countries about future participation rates vary. Britain is one of the clearest examples of a country that will rely more heavily on older workers; the participation rate of those aged between 55 and 59 is expected to rise from 50.7 per cent in 1987 to 53.5 per cent in the year 2000.

The monthly minimum rate in the UK, says the survey, is £333 compared with £653 in West Germany, £529 in the Netherlands, £496 in Luxembourg, £411 in Belgium and £111 in France.

The number of workers earning less than the Council of Europe's "decency threshold" of 68 per cent of mean earnings rose from 7.8m in 1979 to 9.9m last year. The report concludes

that a statutory, national minimum wage is needed to bring the UK into line with other European countries, especially if the 1992 single European market leads to competitive pressure to undercut pay and employment rights.

Charles Leadbeater adds:

About 45 per cent of nurses in inner London have second jobs mainly for financial reasons, according to a survey of more than 2,000 members of the Royal College of Nursing, published today.

The problem is becoming particularly acute for Marconi, which takes about 450 electronics graduates a year.

The survey, conducted by the Institute of Manpower Studies at Sussex University between 1986 and 1988, found 52 per cent of nurses in the South East under 35 years old were very dissatisfied with their pay.

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Certificate Number	Amount Called								
391...	\$1,000	3905...	\$12,000	3919...	\$1,000,000	3922...	\$40,000	3925...	\$500,000
3905...	390...	3904...	40,431,000	3920...	500,000	3923...	100,000	3926...	500,000
390...	200,000	3918...	1,000,000	3921...	207,000	3927...	209,000	3928...	100,000

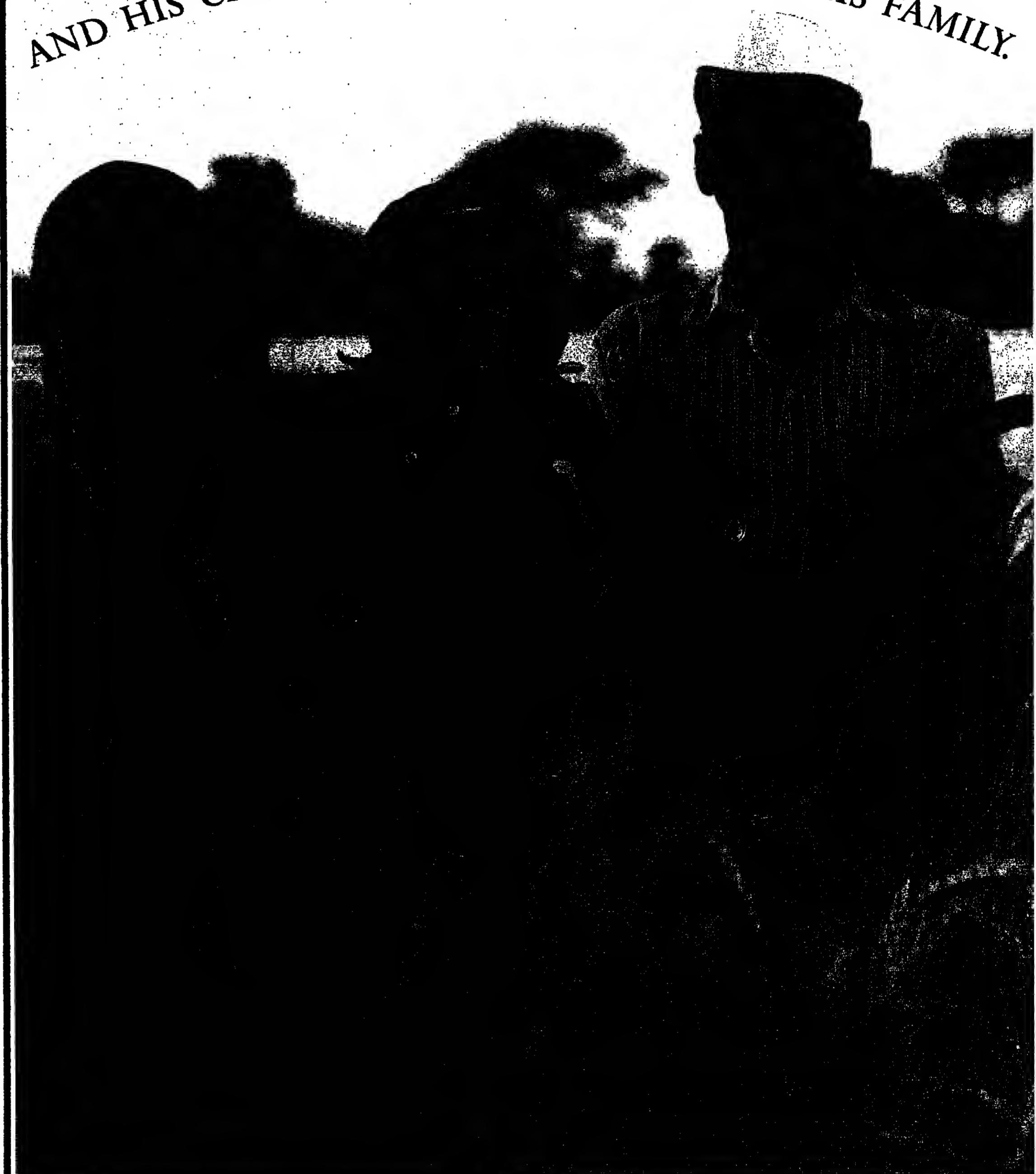
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Certificate Number	Amount Called								
391...	\$1,000	3905...	\$12,000	3919...	\$1,000,000	3922...	\$40,000	3925...	\$500,000
3905...	390...	3904...	40,431,000	3920...	500,000	3923...	100,000	3926...	500,000
390...	200,000	3918...	1,000,000	3921...	207,000	3927...	209,000	3928...	100,000

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Imports of coal may change plan for 'superpits'

By Maurice Samuelson

PLANS for two Midland "superpits", which British Coal wants to build at a cost of nearly £1bn, may be reviewed if the electricity industry switches to imported coal or other fuels after it is privatised.

The pits are the £400m mine at Asfordby, Leicestershire, which might have to be mothballed for a short time in spite of initial expenditure of £120m, and the £500m project at Hawksworth Moor, Warwickshire, on which the corporation is awaiting the result of a planning inquiry held earlier this year.

Together they would provide new jobs for 3,200 miners as well as hundreds of construction jobs during the 1990s. They would incorporate the new flexible working practices which British Coal wants to bring into the industry.

The Asfordby mine, due for completion in June 1993, is designed to deliver about 4m tonnes a year to power stations. Most of the higher grade fuel from Hawksworth Moor would go to other industries but 40 per cent would go to power stations, the biggest single customer.

The extent of the threat will become evident with the results of British Coal's negotiations with National Power and PowerGen, the private successors of the Central Electricity Generating Board, over the commercial contracts for supplying coal to power stations after privatisation.

Sir Robert Haslam, British Coal chairman, has expressed scepticism about threats that 15m tonnes of business could be lost if more electricity is generated in coastal plants with imported fuel at the expense of older inland sta-

tions supplied by the Midlands collieries.

However, even a smaller drop in British Coal's business, coupled with ambitious plans for a chain of gas-fired power stations in East Anglia, might cause a reappraisal of its investment programme.

The first test will be at the annual review of the Asfordby project in October. Having spent £120m on surface facilities and on two shafts, British Coal's Board will decide whether to start building the roadways into the coalfield or to mothball the whole project, pending an improvement in its financial position.

Under the three new suggestions submitted by the ministry's Offset Office to the Saudi authorities:

- Royal Ordnance could help develop the infrastructure for Saudi Arabia's defence industry on a joint basis using the latest technology.

- Techcare International and Yusuf bin Ahmed Kanoo, a Saudi company, could cooperate in setting up training centres for computer operators in the Kingdom.

- A joint venture between Frysme Fabrics and Nafa Enterprises of Riyadh could establish a plant in Saudi Arabia to make polyethylene yarn tape, and to knit yarn into netting for agricultural purposes.

The three proposals, in addition to those already announced involving participation in an aluminium smelter and in a missile maintenance facility, may help to allay British fears that an unsuccessful offset programme would sour the whole Al-Yamamah project. The two-stage arms deal, which includes the sale of Tornado aircraft, may be worth more than £15bn. British Aerospace is the prime contractor and made the first two investment proposals.

"Initial Proposals four and five are the first that are entirely civil in nature and do not include an Al-Yamamah contractor among the prospective partners," the Ministry of Defence said.

"They clearly demonstrate that the Al-Yamamah Economic Offset Programme is not limited to defence sector projects or Al-Yamamah contractors but is relevant to all companies with commercially viable and appropriate projects."

The Offset Programme - insisted on by Saudi Arabia - is designed eventually to generate \$1bn of British investment in the Saudi economy, equivalent to a quarter of the value of the new hardware sold by Britain. All five investment proposals are still under discussion.

Apart from a contract for West Lothian, to be reconsidered by the authority in October, the wave of incremental stations - including a jazz station for London - is complete. A total of 163 groups applied for the 21 licences.

The new stations are being set up under existing legislation and their contracts will run to December 1994, when the last of the existing IBA commercial radio contracts expire.

A broadcasting bill, to be introduced in parliament later this year, will set up a separate Radio Authority, responsible for overseeing a large expansion of commercial radio.

IBA awards final batch of local radio franchises

By Raymond Snoddy

THE FINAL batch of four new commercial local radio stations franchised is being announced today by the Independent Broadcasting Authority - virtually completing its plan for 21 new "incremental" stations in areas already served by independent local radio.

The Birmingham VHF/FM, which attracted 15 applicants, went to Buzz FM. A franchise for a medium wave station, serving Gatwick and Heathrow Airports - for which there were six applicants - went to Airport Information Radio.

South London Radio has been awarded the franchise for an ethnic VHF/FM station covering Brixton, and Independent Radio Thamesmead won the Thamesmead VHF/FM franchise. There were 32 applicants for these two greater London

franchises and the IBA is looking at whether further frequencies could be made available for the London area.

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Rural body attacks move to relax planning control

By Bridget Bloom, Agriculture Correspondent

THIS Government's proposals to exempt landowners from planning permission on a range of non-farming activities have been attacked as insensitive and indefensible by the Council for the Protection of Rural England.

In a response to a consultative paper embodying the proposals, the independent conservationist body says they could have an immensely damaging impact on the countryside, weakening the planning system which has helped protect it since the war.

The proposals, published last May and intended for legislation in the next parliamentary session, are aimed at encouraging diversification away from agriculture. At present farmers may erect most agricultural buildings without planning permission.

The council notes: "The very suggestion that these activities might be outside effective planning control demonstrates an extraordinary insensitivity to public expectations of the planning system and the future of

the countryside."

It challenges the Government's assumption that the planning system impedes legitimate diversification by farmers and landowners.

The council says the Government's own studies and statistics show that planning controls are "more of a hurdle that prospective developers must clear than a barrier to development."

It also accuses government ministers of renegeing "in spirit if not in letter" on "specific assurances within only the last 18 months that the objective of encouraging farm diversification would not be accompanied by a relaxation of planning control."

The council considers that existing planning controls on farm activities are already too lax, with many recent agricultural buildings, for example, having an "appealing impact" on the countryside.

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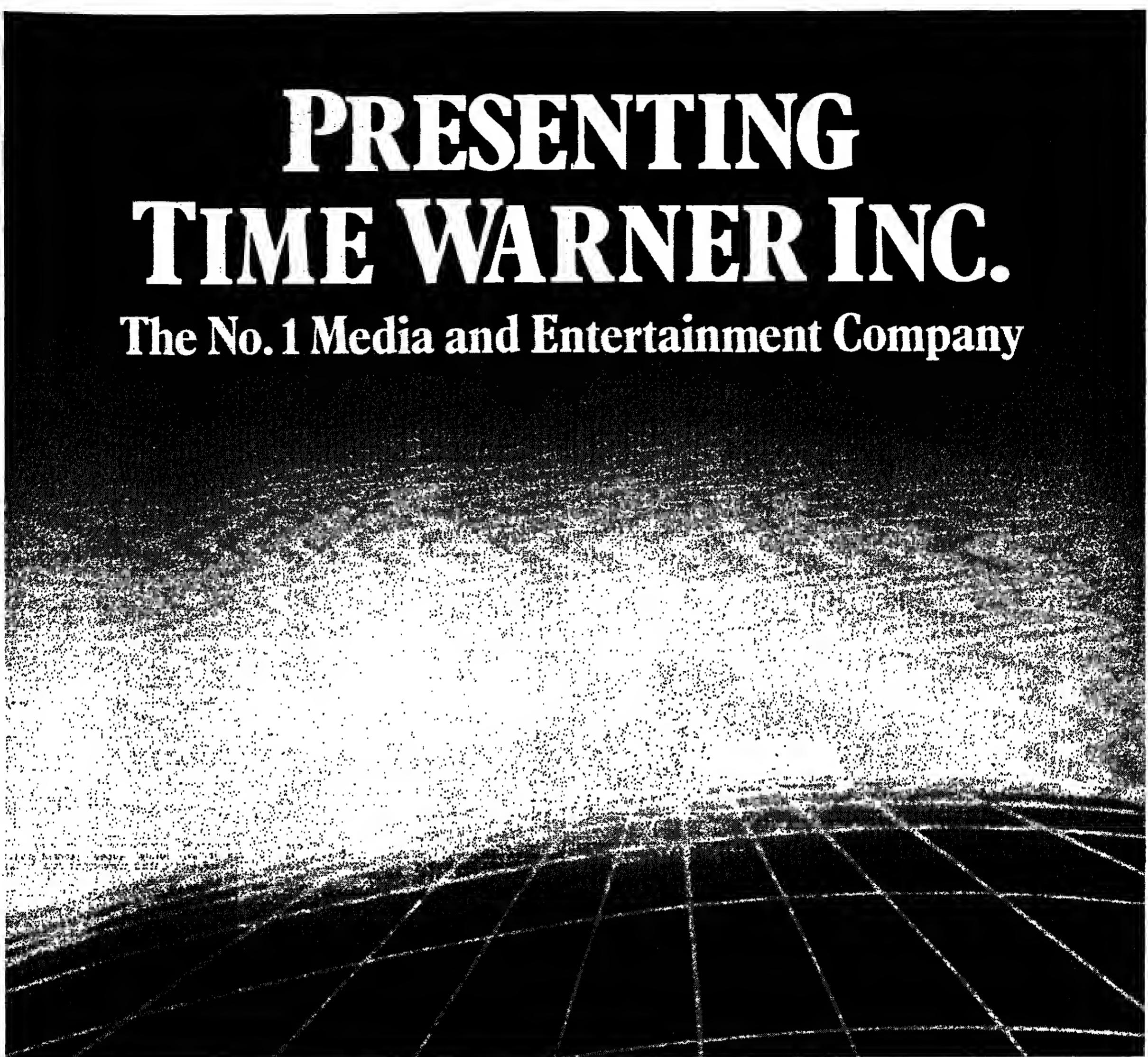
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MANAGEMENT

Changing gear through Europe's carmakers

Daniel Goendevert tells Andrew Fisher about his move to Volkswagen and plans for a new international business school

When Daniel Goendevert announced in March that he was stepping down as the head of Ford's West German subsidiary, eyebrows arched in amazement as those in the car industry wondered what the burly 47-year-old Frenchman was up to.

Had he, after eight years at Ford-Werke in Cologne, decided to kick off his executive career and drop out of corporate life? Would he now devote his time to promoting his ideas on management education, where he feels Germany has a lot of catching up to do? Or would he simply follow another big concern?

The answer is two-fold. No, he is not leaving the business world. Far from it, since his surprise appointment as the new board member of Volkswagen, responsible for purchasing and logistics, has just been confirmed. But yes, with a nod of approval from VW, he does intend to devote time to promoting his views on management and developing a new internationally-oriented business school.

By German business standards, Goendevert has a high profile. He has irritated some in the industry by stating what almost amounts to heresy in Germany - that he could live with a motorway speed limit.

He also feels that manufacturers should take more account of environmental and ethical issues, concentrating more on safe, clean, and economical cars rather than on too much technology, speed and power. To help ease urban congestion, he favours the development of small, electric cars.

Goendevert did not plan the move to VW. This resulted from the death in a helicopter accident of Gerd von Briel, who would have taken over the job Goendevert has now been given. But it has inevitably stirred strong speculation that the former Sorbonne literature professor could become the next VW chairman when Carl Hahn, 62, retires in two years.

That remains to be seen. Clearly, having returned Ford's German operation to profit by

bringing in new models, cutting costs and trimming the workforce, Goendevert could have stayed with the US group. But this would have involved a more administrative role at Ford of Europe.

Puffing on a menthol cigarette, he says: "I need to be in the front line. An administrator is too far from the results." So while he circumspectly avoids comment, he would obviously relish the number one job at VW, the world's fourth biggest carmaker.

By crystallising his ideas on management and transport, Goendevert had, in a way, thought himself out of the job at Ford, where his responsibilities were strictly operational. "I thought it would be fair to the company to say I'd better give up."

Having agreed to join VW, Goendevert hopes to influence the globally-minded group to adopt some of his transportation ideas, as well as keeping his involvement in management and developing a new internationally-oriented business school.

So is he a man with a mission or an astute corporate careerist with a quiver full of attention-grabbing ideas? Certainly, his views command attention. Nor is he shy of publicity. Yet there is no doubt of his sincerity, whether he argues the need for a revamping of business training in Germany or urges the car industry not just to refine existing models, but think up new ones for European and Asian markets.

Before taking up his new job, he hopes to have laid the groundwork for a new type of business school in Germany. "Why do we need so many consultants and why do we have to send so many managers to seminars? We hire top graduates and send them to the courses, and they must be missing something in their education."

Goendevert, who worked for Citroen and Renault before his time at Ford, believes there is a need for a new business school which does not just concentrate on academic education, but which builds on Germany's successful final tradition of on-the-job practice

This would obviously require greater commitment from companies' top management in the whole education process. "Thousands of managers visit seminars," notes Goendevert. "But when they get back to their companies, they are frustrated. They say it was nice to have done the course, but they can't implement anything of what they have learnt." This can be through the jealousy of colleagues or the sheer resistance of conservative forces.

"So why not let the professor come back with the student to look at this resistance on the spot, talk to the board, suggest they send others to the course, and generally enter the chain of the company's culture?" Ger-

many does have business courses, but Goendevert feels alive to changes in industry. Goendevert would lay down that their contracts should include outside work as consultants. This would also help finance the school. From outside, he would try to draw executives into part-time teaching.

On the student side, some corporate experience would be a pre-condition of entry. Unusually, those returning to their company would be assisted by someone from the school to help them implement what they had learned.

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Daniel Goendevert: stating what amounts to heresy in West Germany - he would be prepared to live with a speed limit

Bertelsmann media concern after the last war - also has Alfred Hirschmann, chairman of Deutsche Bank, on its board. All students there must have previous practical non-academic experience before joining. This clearly ties in with Goendevert's ideas: he hopes to expand the curriculum to include wider management and language skills. Another element will be a new management academy being set up by the state of North Rhine-Westphalia to run seminars for managers from smaller companies. Goendevert hopes to combine the two, with help from professors from business schools outside Germany.

For Goendevert, the continued education of teachers is as important as the development of budding managers. "Teachers shouldn't be isolated from the fast-moving world, but should be integrated into the way companies think and evolve."

By the same token, he feels, managers should be taught in a way that enables them to recognise and react to political, environmental and ethical pressures on such matters as safety, anti-pollution, or, in the case of the car sector, sheer congestion. "They need to understand these issues from the ground up."

Busy doing nothing

Jean-Louis Baroux argues the case for management inaction

In the course of a 90 minute match, an individual footballer will, on average, be in possession of the ball for no longer than two minutes. Yet, when asked about his performance afterwards he is unlikely even to mention his efforts "off-the-ball". He will focus instead on the few occasions spent "on-the-ball" since these are far easier to reflect and describe.

The same singularity applies to the work of managers. Asked to list their achievements at the end of the day, most managers will only recall the few times they "touched the ball" which, though vital, are hardly representative of their overall contribution.

Action is the stuff of management legend. We like to see our managers and leaders get involved, tackling or pre-empting problems, planning the future, making innovative life-on-the-dash decisions.

This focus on the "cult of action" has become particularly acute in the 1980s with influential books such as *In Search of Excellence* extolling managers to try anything rather than do nothing. Management has become synonymous with action.

In the process we have developed something of a blind-spot regarding inaction - or the possibility of problem-solving by simply deferring a decision. Unfortunately, crises which have successfully been left to peter out of their own accord are not particularly newsworthy.

Issues which are solved through absence of action tend to go unrecorded - at best they live on in anecdotal form. An example is the senior civil servant who would leave files sitting on his desk until they had accumulated sufficient dust to warrant the epithet. "This problem has solved itself by the effusion of time." And anecdotal accounts of how time can massage away problems are echoed in proverbs which advise waiting for the dust to settle or letting sleeping dogs lie.

So why, though inaction is recognised in popular folklore, is it not supposed to feature in the manager's repertoire of legitimate responses? We do not like to think of our managers side-stepping issues, engaging in tactical fence-sitting or turning an occasional blind-eye to problems.

Yet, wittingly or not, all managers postpone action at some time or other - and with good reason.

To start with, it is a natural corollary to thoughtful prioritising. Managers can only bring their time and talents to bear on a limited number of matters.

As Edward Wrapp, writing in the Harvard Business Review, saw it: "The good manager... knows the fine and subtle distinction between keeping fully informed about operating decisions and allowing the organisation to force him into participating in these decisions or, even worse, and relinquishing control is unacceptable from an American perspective."

Of course, it is not only the less urgent issues which are put to one side. Major problems too, may be held off.

Where a problem is unlikely or cannot be solved, then delay will not only throw up new possibilities, it will also change the nature of the problem, and not necessarily for the worse.

As Edward de Bono, the lateral thinker, has put it: "It is probably true that many decisions go away if you refuse to make them. Circumstances change and what was once a possible decision is no longer on offer."

It transpires that suspending judgement can be a constructive management tactic, not just a bureaucratic ploy. One might go further, and suggest that it is an essential component of the entrepreneur's *modus operandi*. Opportunism implies leaving options open. A premature decision will inevitably close off certain alternatives. So it is desirable for entrepreneurs to sustain ambiguity and to remain non-committal for as long as possible.

Managerial inactivity clearly assumes many guises, and serves different ends. Yet, accounts of managerial work do not even acknowledge its existence, at least not as a positive manoeuvre. There is too often a load of making dangerous black or white choices, without thinking through the repercussions.

Perhaps procrastination should not be legitimised, but a warning note should be struck.

We have come to value gratuitous action above purposeful inaction until things become clearer.

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NOTICE IS HEREBY GIVEN, pursuant to Section 3.01 of the Indenture dated as of May 1, 1984, among the Company, Texaco Inc., as Guarantor, and Bankers Trust Company, as Trustee, that all of the Company's outstanding 11½% Convertible Subordinated Debentures Due 1994 (the "Debentures") have been called for redemption on August 31, 1989 (the "Redemption Date") at 104% of the principal amount (the "Redemption Price") together with accrued interest to the Redemption Date. The proceeds upon redemption including accrued interest will be US\$1,079.59 per \$1,000 principal amount.

Subject to receipt of the required funds by the Trustee, the Debentures will become due and payable at the Redemption Price together with accrued interest to the Redemption Date.

Registered Debentures may be presented for payment as follows:

By Hand:
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Corporate Trust and Agency Group
123 Washington Street—First Floor
New York, New York

By Mail:
Bankers Trust Company
Corporate Trust and Agency Group
P.O. Box 2579
Church Street Station
New York, New York

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Corporate Trust and Agency Group
1 Appold Street
Brussels
London EC2A 2HE

Banque Indosuez Luxembourg
30 Alice Scheffer
L-2520 Luxembourg

Chase Manhattan Bank Luxembourg S.A.
Cote Blvd. Royal et Grand Rue, CP 240
Luxembourg Ville
Luxembourg

Swiss Bank Corporation
1 Aachenverstrasse
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Kleinseite Building
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On and after the Redemption Date interest on the Debentures will cease to accrue. Conversion rights will terminate at the close of business on the Redemption Date.

The method of delivery is at the option and risk of the holder. If by mail, registered mail, return receipt requested, (properly insured) is suggested.

Dated: July 31, 1989

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ARTS

ARCHITECTURE

Sins of the past writ large

As you emerge from Temple Meads station and walk into Bristol, you are confronted by the ruin of a great city. All the sins of the recent past are visible: the urban motorways that are much too close to the centre of the city; the overhead walkways that lead nowhere; the sense of alienation imposed upon the pedestrian unable to see a route at ground level. The post-war architecture has achieved a dauntingly low standard of uniform mediocrity.

Almost worse is the criminal isolation on traffic islands of great buildings that have survived the holocaust of war and development only to be stranded in utterly inappropriate and demeaning surroundings. An example of this insensitivity is the fate of the glorious church of St. Mary Redcliffe. This wonder of English mediaeval church architecture is now cruelly divorced from the city by roads swirling with careless traffic.

Contrast the cynical treatment of this inspired work of art with the elaborate care now taken to secure the retention of the most banal facades in the name of conservation, and you are forced to wonder about the sanity of planning administrators.

Architecture operates at two basic levels of understanding. There is the broad sweep of a city, village or great edifice that we appreciate because of its harmony and scale. There is also the level of detail and craft that shows the care exercised by the actual builder. When, for example, a visit is made to an ancient church it is both the broad imaginative conception as well as the intensity of detail in the glass and carving that equally delight us.

It was particularly fascinating to find a small exhibition in Bristol of the work of an architectural practice that understands the two levels of

knowledge necessary for the successful practice of architecture as an art. This is a small firm, Architecture, which has worked both on the design of new buildings and on the specialist repair of old buildings since 1974.

This is a modest but pleasing display of its work in the Istock showroom that should certainly reach a wider audience.

There is a great feel for the continuity of building practice in the work of this firm. As it restores the timber roof of a Devon church you sense that the lessons learned there will influence its own new structures.

The nature of the four principles determines the way this practice works. One partner, Colin Harvey, has worked with that renowned but strange architect planner in Athens, Daxiadi. Paul Richard is Bristol-trained with a particular understanding and commitment to affordable housing and the work of housing associations. He maintains that good design need not be expensive.

The two most unusual partners are an artist; and an expert, qualified through extensive experience, in the repair of old buildings. Robert Organ is a Slade School trained painter who also works as an architectural designer. In these days of professional specialisation, it is good, though surprisingly unusual, to see an artist applying his particular visual skills to architectural design. It is, of course, entirely appropriate that a strong visual sense should inform the design of everything we see; the divorce between the architect and the artist is a grave consequence of the inflated importance of architects that came as a result of the Modern Movement.

The partner who is responsible for the repair of old buildings is John Schofield, who was also trained as a painter. He is also an artist with an instinctive comprehension of the way

buildings are made and how they should be treated. He is a strong proponent of the philosophy of the Society for the Protection of Ancient Buildings founded by William Morris on the principles of "anti-scarpe" at a time when Victorian architects were over-restoring our ecclesiastical architecture with vengeance.

The combination of artistic talents has produced a correspondingly rich set of architectural achievements. The exhibition shows only a selection, and not really enough, of the practice's new work. There are six houses in Bristol, and a house designed for a disabled client in Cornwall, that show in essence the firm's concern for modern flexible spaces, and levels that respond to the site. These houses do not have the aridity of so many machine-made modern buildings, nor do they simply modify the past. There is a strong appreciation of the importance of light and of the natural restraints and advantages of particular sites.

The proposed extension to the Newlyn Art Gallery promises to provide an original solution to the eternal problem of providing safe levels of natural daylight for the illumination of pictures. Surely this will be the first gallery since Turner's to have been designed by an artist. It should prove to be an exemplar, especially as the artist members of the practice have an strong sympathy with the work exhibited at Newlyn.

The work of John Schofield on the repair of ancient buildings is well known. He has done a number of projects for the Landmark Trust; perhaps the finest is Stogursey Castle, which has been scrupulously repaired. The work at Torbryan Church in Devon has a wonderful sense of continuity with the past; the tower, in a new coat of authentic limewash, stands as a sentinel to the philosophy of repairs



Detail buried in modern mediocrity: St John's Church, Bristol

within a tradition and a handing on of well tried skills. The repairs of stone walls, intricate infill rather than replacement of an oak door, delicate conservation of wall paintings and sculptures – all these techniques are beautifully demonstrated. The recent work by Architecton, surveying the historic buildings of Devon and Cornwall on behalf of the Department of the Environment and English Heritage, has informed work on both old and new architecture.

A firm like this reminds us that, in the midst of the furious architectural debate, quiet work that understands the past and the present goes away from metropolitan neurosis with a level of artistry and competence that is immensely satisfying.

Colin Amery

Looking At You (revived) Again

BUSH THEATRE

If you have ever wondered about the derelicts, alcoholics and chronically homeless that are such a feature of British urban life, the playwright Gregory Motton is for you. His previous works, such as *Ambulance* and *Downfall*, have created an expressionistic nightworld of the destitute, mutes and abandoned. In his new play, originally produced at the Haymarket Leicester, where it was reviewed on this page by B.A. Young, he teams a loquacious Irish vagrant with a feeble-witted girl who longs for a baby, and depicts each on some inner quest, linked in mutual non-communication.

The scene between them – as they busk, wash clothes by a stream, converse at cross-purposes – are intercut with the man's memories, dreams, or perhaps fantasies, of the crippled wife he deserted with eight children.

Life is grim, life is earnest, but not necessarily real – surreal, rather. The writing is calculated, carefully honed; for all the Irishman's prolixity, there is an elliptic terseness that reveals Samuel Beckett peering over the author's shoulder. The opening of the 75-minute piece is virtually a monologue for Abe (his wife is Esther; but later they call themselves Dermot and Mary) remembering his wedding and the bailiffs and creditors who bounded him to the altar rail. Tony Rohr reminds us of what a fine Beckett player he is, both here and in the other reminiscences and digressions the character oblivious to.

Martin Hoyle



Tony Rohr and Veronica Quilligan

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ARTS GUIDE

MUSIC

London

The Proms. Works by 114 composers will be heard during this year's Promenade Concert season, which continues until September 15. Most concerts take place at St. Paul's Church, Knightsbridge, London SW7. Tickets for most concerts cost £3 to £11, and can be booked on 081 582 5812, 581 9465 (10am-6pm), 081 579 4444 (24 hours); promenade tickets are available only at the door on the day of the concert priced at £1-50 or £2.

This week's concerts include Royal Philharmonic Orchestra, conducted by Vladimir Ashkenazy, playing Prokofiev's *Scythian Suite* and Grieg's *Grieg*; BBC Symphony Orchestra, conducted by Andrew Davis and Witold Lutoslawski and Barlow (Tue); BBC Philharmonic Orchestra, conducted by Edward Gardner, in a concert of Bax, Walton and Strauss (Wed); and the BBC Philharmonic Orchestra conducted by Valery Gergiev, playing Prokofiev, Schnittke and Tchaikovsky (Thur).

Paris

Festival of Paris. Clarinet concert, with Michel Porte, Christopher Henkel (cello), Georges Pommerehne (piano). Beethoven, Brahms (Tue) Auditorium des Halles.

Paris

Festival of Paris. Baroque music.

Tokyo Baroque Trio, Jean-Michel Salle, (soprano), Dupuy, Lully,

Campagne, Clermontferrand (Wed) Auditorium des Halles.

Summer festivals in France.

La Chaise-Dieu in Auvergne, Aug 25-30 (71000115). Saint-Jean-de-Luz, Aug 30 - Sept 10 (62626316). La Roque-d'Anthéron, Aug 1-23 (42205115). Menton, Aug 5-31 (93875700).

Brussels

Eglise Saint Jean et Etienne - Rosario Maciaso (trumpet) Joelle Savenre (organ). Sun 4pm (613 88 20).

Vienna

Hungarian Sinfonietta conducted by Mihály Hóza, Beethoven, Grieg (Wed). Moscow Radio Symphony Orchestra conducted by Vladimir Fedosev, Sibelius, Beethoven, Arcadianum (Tues, Thur).

Robert Fric, Beethoven, Brahms, Schloss Neuwaldegg (Thur).

Baden-Baden

Ivo Pogorelich Festival. This first festival initiated by the Yugoslav pianist Ivo Pogorelich, aims to support young musicians. Among the musicians are violinists Yo-Yo Ma and Leonidas Kavakos (violin), Tchaikovsky, Prokofiev, Mieszkowsky, Ravel (Thur) Highland Park (726 4623).

Chicago

Ravinia Festival. Preservation Hall Jazz Band (Mon); Chicago Symphony Orchestra conducted by Daniel Barenboim, Leonidas Kavakos (violin), Tchaikovsky, Prokofiev, Mieszkowsky, Ravel (Thur) Highland Park (726 4623).

Montreal

Montreal Piano Festival with the Montreal Symphony Orchestra conducted by Charles Dutoit, Basilique Notre Dame (842 2112), final night.

Tokyo

Hiroko Nakamura (piano), with the Younori Nippon Symphony Orchestra, conducted by Kazushi Ohno, Mozart, Grieg, Suntory Hall (Mon) (036 5555).

July 28-Aug 3

Alexander Nevsky

FESTIVAL HALL

The Eisenstein film of *Alexander Nevsky* has been known to hold its viewers in thrall even on the small screen. To see it in cinema conditions, to the accompaniment of Prokofiev's original score performed by a full symphony chorus and orchestra, is to let it expand into a film of truly epic proportions.

The showing on Thursday at the Festival Hall, with the Royal Philharmonic Orchestra under Vladimir Ashkenazy, was the first time that Eisenstein and Prokofiev worked closely on the project together but only when one sees their work realised in this way does one appreciate how close the symbiosis between music and film in *Alexander Nevsky* is.

For the musician the cinematic nature of Prokofiev's score will almost certainly come as a surprise. The dramatic cantata into which he fashioned it, and which is so familiar to us in the concert hall, was clearly created by sewing together many small patches of descriptive music, which will explain its sometimes limited success in the context of a larger work. This is visual music, strong on image and immediate impact.

Even in concert, there are moments which have always been full of descriptive of some unseen event. The most powerful of these – the first strong musical

idea of the score – is a menacing descending brass theme accompanied by thumping bass drum. This we now know is the musical depiction of the invading German army.

Not by any coincidence was *Alexander Nevsky* made in 1938. By then the film industry was in the iron control of Stalin's government.

Their unambiguous political aim in supporting the making of the national film was to rouse popular nationalism in the face of a foreign threat and to that end Prokofiev's score, hardly a political one to the average listener in its cantata form, was evidently of huge importance.

The warriors and noblemen may have spoken lines, but the voice of the Russian people is heard in music, ever the universal language. With the full forces of the Brighton Festival Chorus on hand, affecting an uncommonly convincing Russian low growl in the bass department, the crowd scenes of the film made a splendid impact.

Almost the most important job of the conductor was to synchronise his orchestra with the film, but Ashkenazy succeeded also in making music, the romantic expressiveness that he brought to the score outweighing some untidy playing. The mezzo soloist (how affecting her music becomes when it accompanies the search for battlefield survivors) was Christine Cairns.

Richard Fairman

Cloud Nine

MINERVA STUDIO, CHICHESTER

Caryl Churchill's *Punch and Judy* phantasmagoria of sexual attitudes has not aged well in the past decade. The rather mischievous *schadenfreude* that attended the Chichester Festival production of this set of variations on liberation and self-realisation was in the event unjustified. A couple of meek exits after the first utterance of Ms Churchill's favourite four letter verb (a peremptory command from dashing explorer Uncle Harry to houseboy Joshua, nothing less) provided all the audience outrage that the county of Belloc and Kipling could muster.

The trouble with the caricature colonial British family in Victorian Africa, whose emotional permutations occupy the first half, is that they caricature not recognisable humans nor even human traits but clichés. Though married to Clive, Betty worships Harry who loves and is loved by her sturdy sailor-suited infant son (sturdily played by Caroline Lonca). Clive lusts after vigorous Mrs Saunders, a riding crop-wielding neighbour; and dowdy Ellen, the governess, pines passionately for Betty. Joshua is the Europeanised native, waiting for the colonists to leave before oppressing his own people, whom he has learnt to despise. The first act is leaden with obvious jokes and heavy-handed drollery ("My God! How disgusting..."). The most revolting perversion. But your face does not look degenerate!". The whole is written and performed in a frenetic, allusive shorthand that depends a great deal on its audience's compliance. A boy's best friend is his mother," sang the cast snidely, scenting satire, the actors' friends hooted and shrieked.

The air of frantic jocularity

Martin Hoyle

Maria Ewing

ROYAL ALBERT HALL/RADIO 3

Maria Ewing crossed over from opera to Broadway and Hollywood songs on Saturday night, sang into a mike and gave the Proms a fix of standard items from Gershwin, Kern, Porter, Schwartz and Adlen. Richard Rodney Bennett, a tenor at the piano and the BBC Concert Orchestra, conducted by Barry Wordsworth, crossed over into the Big Band Sound. Ewing looked terrific. Gorgeous figure; tight black skirt; black jacket with sequins; silvery sequinned bustier and shoes.

Oh, she knows the songs, loves their tradition. "The Man That Got Away" was absolutely School of Jerry Garland. She can communicate words ("So swell to keep every home fire burning for" and "My, dear, it's four leaf clover time"), and occasionally use breath control to fine effect. No condescension, just a varied, communicative personality. But she's not yet the original singer of these songs that she could be.

She has said that "the whole point of doing this concert is to show that we are as serious about this as we are about the classics." So why serve up Porter, Kern, Gershwin in medley form? These songs deserve to be built individually. And performers from Irene Dunn to Barbara Cook have given these

notes cleaner attack, crisper diction, sharper rhythmic pointing – have sounded too, more like soprano. Ewing's Garland-like style isn't quite accord with Bennett's light jazz pianism. Neil Richardson's overtures didn't help. "Fascinating Rhythm" was a misnomer. At encore time, however, Ewing and Bennett reached their most rapt in "More Than You Know." Wouldn't the whole affair have been more stylish, more showbiz, if it had been only Ewing, unamplified, and Bennett?

The whole programme celebrated the best American tradition of bridging high art and a popular culture. In the first half, Wordsworth conducted Leonard Bernstein's *Candide* overture, four dance episodes from Aaron Copland's *Rodeo* and, with Bennett as especially salon-scale solos, Gershwin's *Rhapsody in Blue*.

Though the BBC Concert Orchestra could have been more keenly co-ordinated throughout, Copland's sound-world in the *Rodeo* dances conjured up vividly a sense of place, of various times of day and of a cowboy society all far from the Albert Hall.

Alastair Macaulay

FINANCIAL TIMES

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Monday July 31 1989

Progress on arms control

ARMS CONTROL negotiators are adjourning for the long summer break with much to show in the conventional field, some movement on chemical weapons, but very little progress in the nuclear area. Nuclear arms control negotiations, which used to be considered the main barometer of east-west relations, have lately been given a somewhat lower priority by governments. That is not surprising in view of the serious domestic problems demanding Mr Mikhail Gorbachev's attention and the fact that the new US Administration is still sorting out its disagreements with Congress over the financing of nuclear defence.

Nor is it necessarily undesirable that Washington and its allies should be concentrating at least as much on ways of achieving closer political and economic relations with Eastern Europe as on arms control negotiations. Disarmament agreements can help to bring about a better east-west climate, but they cannot by themselves lead to lasting improvement in relations if they are not based on solid progress in other areas.

Elimination

From the West's point of view, too, it is much more important for the moment to eliminate the Warsaw Pact's vast superiority in conventional forces and weapons in Europe, than to reduce strategic nuclear weapons which have always been considered to be the most effective deterrent to war. If he had his own way, Mr Gorbachev, who favours the complete elimination of nuclear weapons, would certainly reverse the priorities. But he has recognised that Nato, having already accepted with some reluctance the total abolition of medium-range nuclear missiles, would drag its feet on further nuclear arms cuts in the absence of progress in the conventional field.

The urgent need to make substantial cuts in defence spending to finance his economic reform programme has been another important factor in Mr Gorbachev's acceptance of the Western arms control agenda, particularly since the savings to be made on conventional forces are still higher than the ones that can be gen-

erated by nuclear arms reductions. The conditions for an agreement on conventional forces are propitious, even if President George Bush's 12-month timetable is considered by many officials and experts on both sides to be over-optimistic.

Disagreements

Nato has tabled its detailed package of proposals, based on President Bush's Nato summit offer last May, in the middle of this month, eight weeks earlier than planned. It would be foolish to minimise the difficulties that still remain. The Soviet demand to exclude defensive aircraft from the proposed cuts and to include British, French, Canadian and other allied troops stationed in West Germany in the equal ceiling for the US and the Soviet Union proposed by President Bush, are important disagreements which will not easily be overcome. The elaboration of a rigorous verification regime is also presenting enormous problems.

These difficulties, however, have to be set against what Mr Stephen Ledogar, the head of the US delegation to the Vienna talks on Conventional Forces in Europe, has described as "the breathtaking rapidity" of the progress of the negotiations which began only last March. The two sides are now close enough on the definitions and ceilings for land systems such as tanks, armoured troop carriers and artillery, to make an agreement only a matter of time.

The only proviso is that Moscow might, at the last moment, make a conventional arms agreement subject to cuts in short-range nuclear weapons in Europe, as General Dmitri Yazov, the Soviet Defence Minister, hinted during his visit to Britain last week. In that case, the West must stand firm on the compromise it reached with so much difficulty at the Nato summit in May, namely that it would not agree to negotiations on short-range missiles until substantial conventional reductions were under way. It can afford to do so, for Mr Gorbachev's difficulties at home are now so great that he will not want to add to them by risking an international set-

Lessons from the docks

WARNINGS that the hot summer of 1988 marks a resurgence of union strength in Britain seem to be premature. If the rail strike was an unpleasant reminder of the monopoly power which trade unions still enjoy in parts of the public sector, the apparent crumbling of the national dock strike suggests a more familiar lesson: attempts by unions to resist commercial and technological change are likely to fail, especially if they are faced with a determined response from employers. An important issue is how far the remaining protected industries, including the railways, can be exposed to similar pressures, and, if not, whether collective bargaining rules and procedures need to be altered.

The omens for the set piece struggle over the docks were not good from the trade unions' point of view. In the 1986 steel workers, printers and miners have all lost in disputes with employers intent on a long-term restructuring of traditional industries. Union members have become sceptical of the value of industrial crusades. Steelworkers, for example, have learnt that their only hope of job security lies in the efficiency of the unit which employs them. Even though the bulk of the industry is still in the hands of a single employer, British Steel, bargaining over wages and conditions has been devolved to local level.

Competition

Steel is an international industry in which most users can switch from British to foreign suppliers. In the docks the changing patterns of freight transport and the rapid growth of East Coast ports such as Felixstowe have injected competition into the industry, making irrelevant the national dock labour scheme and of national bargaining. It makes little sense for small ports in Cornwall, with a handful of dockers, to be bound by the same conditions as a port such as London which employs more than 1,000. Collective bargaining should be tailored to these differing business conditions. The drift back to work in the docks is partly fuelled by warn-

One of the landmarks of the battered old Berlin district of Kreuzberg is the disused church of St Thomas, only yards away from the barren ugliness of the Wall. Next to the brick-paved porch is an enigmatic inscription: "Only emptiness is everlasting."

On the other side of the guarded concrete girdle dividing the city, the East German Government is nursing its reputation as one of the most obtrusive in the Communist world. On a recent trip across the Wall at Checkpoint Charlie, customs officials insisted on taking away and examining my copy of the liberal *Suddeutsche Zeitung* newspaper to see if it was "fascist" literature.

Unlinking in the face of political reforms in the Soviet Union, Poland and Hungary, Mr Erich Honecker, the 76-year-old East German leader, reaffirmed at the end of June that the East German state was the "front-line bastion of socialism separating communism from the 'imperialist system' in western Europe."

The basic political ideas of Mr Honecker and most of his elderly fellow-leaders in East Berlin were formed during agitation against the Nazis in the 1930s. But for Mr Honecker, head of the East German Communist Party since 1971, the changing tide of East-West politics is now starting to build up pressure from all sides. Although he has recently appeared in good health, the illness which forced Mr Honecker to return home early from a recent Warsaw Pact summit has increased speculation that he might stand down.

In other parts of eastern Europe, moves towards pluralism and democracy put at risk systems of government, not the existence of nations. In East Germany, however, a serious weakening of Marxist-Leninism would threaten the future of the state itself.

West Germany's strong capitalist economy next door and its constitutional goal of achieving some form of German reunification, place unique strains on the old men in East Berlin. And the Soviet Union, while as keen as Mr Honecker on stability, has made no secret of its impatience with East Berlin's small-like reform pace.

West Germany represents not only a point of comparison, but also a refuge, for East Germans dissatisfied with life under Communism. West German television provides East Germans with a reliable source of information for what is going on in the West – as well as in neighbouring eastern bloc countries.

There is a fundamental difference from the Poles and the Hungarians. They are people with an unbroken national consciousness," says Mr Hans-Otto Furtach, a spokesman for the East Berlin Protestant Church, which has become a leading channel for focusing discontent with the East German regime. "In the German Democratic Republic, there is hardly any national consciousness," says Mr Furtach, speaking in his office in East Berlin in a street close to the Wall.

The people feel themselves as Germans living in this part of Germany. The German Democratic Republic is a creation of the Cold War. What will become of it when the Cold War flags and confrontation is eased?"

East Germany is Communist Europe's industrial showpiece, but, in economic terms, it is lagging ever further behind the West. A combination of relative material comfort, social discipline and a well-organised police apparatus has kept outbreaks of popular dissatisfaction limited to small and badly organised environmental and human rights movements.

The Germanic desire of most of the country's citizens for order and settled conditions – and distaste for the uncertainty and disturbances in Poland and the Soviet Union – may turn out to be the East Berlin leadership's strongest card. But 20 per cent of its population has fled to West Ger-

many since the two states were established in 1949. In the first six months of this year, 44,000 East Germans emigrated to the West, by both legal and illegal means, against 40,000 in the whole of 1988.

The total number of departures this year will be the highest since the building of the Berlin Wall in 1961. Constant emigration of disillusioned citizens prevents dissidence from building up to a critical mass, but also reduces East Germany's stock of motivated people needed to bolster economic competitiveness.

Pointing to the thousands of sailing boats on lakes around East Berlin at weekends, a senior West German dip-

moved to Hassloch in the Rhine Palatinate, in south-west Germany. Mr Kroddoff, his wife and elder son started work at a supermarket. The family has bought a car and has just spent their first foreign holiday on the Costa Brava.

In East Germany, the parents' bitterness about life under communism had grown as they saw their sons subjected to militaristic indoctrination at school. In October 1985, the family lodged a request for emigration. After 21/2 years waiting, and sporadic harassment from the East German authorities, they were allowed to leave.

"We were watching television . . . recalls Mr Kroddoff. "The phone call came from the security services. The next day we were on the train. We came with suitcases full of optimism."

Petra, a hairdresser, says she values the quality of life in the West and the personal freedom, together with escape from the constant patronising from the Communist authorities.

A builder by trade, Mr. Kroddoff earns DM 1,700 (2548) a month at the Massa hypermarket, his wife DM 1,300 in the hairdressing department. Ralk is on a wage of DM 522. Their flat costs DM 418 a month. The family received a DM 7,000 municipal credit to equip their new home.

Many East Germans find it difficult to resist embarking on a spending spree in the West, but the Kroddoffs have been careful to keep within their means.

One cloud remains. Ralk's fiancée, also from Halle, has applied to emigrate with her parents, but they have yet to receive a permit.

The Sun also rises

■ The Press Council's inquiry into newspaper coverage of the Hillsborough football disaster in April was a test case in a number of ways. For a start, public anger was unusually high. The Council received 349 written complaints from a total of 3,651 signatories within a month. They involved 35 newspapers, including most of the quality papers as well as the pops.

Subsequently, the Home Office passed to the Press Council a petition from the Merseyside Area Student Organisation with around 7,000 signatures complaining about one particular article in The Sun.

At the same time, the Press Council was under new chairmanship, Louis Blom-Cooper QC having just taken over from Sir Zelman Cowen. There were many who thought, and think, that the Blom-Cooper stewardship is the Council's last chance to show that it can regulate itself. Otherwise there will be some form of statutory control, as indeed there very nearly was with two Private Members' Bills – on privacy and the right of reply – in the last Parliamentary session.

The present state of play is that the Government is against such controls, but has set up an inquiry under David Calcutt, the Master of Magdalene College, Cambridge, and chairman of the Takeover Panel to look into the whole question.

So the adjudication on Hillsborough continues. It has come quite far, which was not always the case before. It argues that there is a case for the publication of photographs, however horrific the events they portray. And it says essentially, that matters of taste are at the discretion of editors.

If it does, however, condemn The Sun for the article to which the 7,000 signatories objected. It says that it was

OBSERVER

unbalanced and its general effect misleading." The headline on the article was "The Truth". That, says the Council, was "insensitive, provocative and unwarranted."

The twist to the story is that Kelvin MacKenzie, the editor of The Sun, said yesterday that he accepts the findings, regrets the story, especially the way it was presented, and will try not to do such a thing again. The Press Council's report also notes that The Sun's own Ombudsman declared that the article should not have been published in the form in which it appeared.

That may be a little bit of newspaper history, and perhaps we shall not have statutory controls after all.

Dukakis now

■ Spare a thought for Governor Michael Dukakis. A year ago he was leading George Bush in the US election campaign by 15 points in the opinion polls. Today he is one of the fastest forgotten presidential candidates in living memory and scarcely ventures to reappear on the national stage.

One reason is the fiscal crisis he faces in his home state of Massachusetts. This month Dukakis announced he was stripping \$500m from the \$11.6bn state budget, wreaking havoc with many of the social programmes which he championed over the years.

The spending cuts were final proof of what he and his campaign adviser persistently denied last year: that Massachusetts was facing a huge fiscal deficit and that new taxes would be needed to balance the budget.

Dukakis made matters worse



"I don't care how long we're here - no daughter of mine is marrying an air traffic controller!"

– have experienced similar difficulties due to the severe downturn in state revenues following the tax reform act of 1988.

Can the Duke come back? There was speculation this year that he announced his resignation as governor at an early date in order to give himself two years to prepare for another run for the Presidency. It seems improbable. Dukakis cares deeply about his wife's health – far more than, say, Ted Kennedy, who took his wife, Joan, on the road in 1980 and then left her after he lost the Democratic nomination. He and his advisers know, too, that the voters would not welcome a second coming.

There is still resentment in the national Democratic party at the incompetent campaign waged by Dukakis against the Republicans. Democrats still believe that 1988 could have been their year. Dukakis's strongest card was his record as a state governor. The mess in Massachusetts has stripped him even of that.

Sad exit

■ Shortly before he left the Foreign Secretaryship, Sir Geoffrey Howe asked for an enlarged version of his briefcase, containing his (sniffing) along with the Prime Minister and the Chancellor of the Exchequer at the Madrid summit meeting. When my colleague went to deliver it to the official residence at No 1 Carlton Gardens last week, he was met by puzzled looks. The policeman and doorman said: "I'm afraid he no longer lives here and we don't know where to forward his mail. Perhaps you should try the Foreign Office."

Prescient

■ Card on the notice board of a Surrey women's club: "The talk by Mrs Williams on 'Why I rely on my horoscope' has been cancelled, due to unforeseen circumstances."

David Marsh looks at the build-up of pressure for change in East Germany



China last month. East Germans are well aware, via West German TV, of the reports of the massacre in Peking. The East German media disseminated the official Chinese version of events. The East Berlin police twice in June broke up peaceful demonstrations by young people trying to band together to protest letters to the Chinese embassy.

Allegations of police brutality – including action against East German Christians – has added to unrest, which was fuelled by suspicions of large-scale electoral fraud at May's single-candidate municipal elections. The security forces have intervened in both East Berlin and Leipzig to disperse protests over the fraud allegations.

Wolfgang Triebler is priest of the Church of the Redeemer in East Berlin, which has organised peaceful protests against the Chinese crackdown. He says young people in the capital were distressed "not only about what happened (in Peking), but also about how it was reported." He says one factor behind discontent is young people's frustrated desire to go off hitchhiking through Europe.

Mr Triebler says that the East German Government's established economic and social policies – for instance, heavy subsidisation of basic goods and rents – have a price. "Young people have many dreams, ideas, wishes. So when the dreams are dashed, they react with sensitivity . . . the greater the fallings (in society), the greater the dreams."

A senior official at the East German Foreign Ministry defends East Berlin's reaction over the Peking repression on the grounds of "non-interference" in other countries' affairs. But there is a domestic policy reason too. "It is a question of people attacking central state power. That is where the joking has to stop," he says.

Asked about the Berlin Wall, the official says, "We do not see it as a masterpiece of architecture." But he comes out with a new justification for the barrier, based on recent remarks by Stefan Heym, the East Berlin author: to bar neo-Fascism which could spread to East Germany from the rise of new radical right-wing parties in West Germany.

Mr Honecker said a few months ago that the Wall could last another 100 years. But he has been trying to improve the regime's hard-line image on human rights. He confirmed this month to Mr Rndolf Seifers, the Bonn Chancellery Minister in charge of operational policies towards East Germany, that soldiers' orders to shoot escapees had now been dropped formally. The announcement may well prompt a further wave of attempted escapes in coming weeks.

The Warsaw Pact's declaration setting the right of Communist states to choose their own political systems without external interference may present Mr Honecker with drawbacks as well as advantages. On the face of it, the rejection of the so-called Brezhnev doctrine of Soviet hegemony in eastern Europe, leaves the East Berlin leadership free to apply its own criteria on how communist society should be run. But, if events should turn out badly, Mr Gorbachev's non-interference policy would leave Mr Honecker on his own.

An important role may yet be played by the 380,000 Soviet soldiers in East Germany – by far the largest foreign troop contingent in either east or west Europe. The East Berlin Government insists the troops are there for external military reasons, rather than to maintain Moscow's internal hold. But big cuts in the Soviet presence in coming years – possibly as a result of negotiations between Washington and Moscow – would undoubtedly send a political signal to the 16m population. If sizeable numbers of Soviet troops were really withdrawn, East Germans would be likely to see their future, even more than they do at present, not as Communists, but as Germans.

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MARTIN & WESS, DAVID MORRIS, TYME,
THE WATCH GALLERY AND WATCHES OF SWITZERLAND.

Inset text: "In the 19th century, the Audemars family built a successful business in Geneva, Switzerland, specializing in the manufacture of fine watches. In 1875, Georges Audemars and Jules Piguet joined forces to create the Audemars Piguet brand. Since then, the company has remained a family-owned business, continuing to produce high-quality mechanical watches. The brand is known for its commitment to craftsmanship and precision, and its iconic 'Jumbo' watch, which was introduced in 1972. Today, Audemars Piguet is a leading manufacturer of luxury watches, with a global presence and a reputation for excellence in the industry."

In an agreement heralded as a great success for the new international debt strategy launched in March, 15 leading banks agreed in Washington last week on the main points of a landmark debt reduction deal for Mexico.

Five days later, the chairman of one of those banks - Lloyds of the UK - pronounced the outlook for Third World debt as "darkening" as his bank took another large chunk out of earnings to build reserves against possible loan losses.

On the face of it, the excitement generated by the deal for Mexico, the second-largest developing country debtor with foreign debts of \$100bn, and the gloomy prognostications of Sir Jeremy Morse appear contradictory. In fact, they are symptomatic of the same deepening problem.

Along with banks on both sides of the Atlantic, Lloyds followed Citibank - the largest US bank - in building up a big cushion of reserves in 1987 against default by Third World debtors.

Over the past couple of months, the Bank of England has made it clear that it would not be adverse to a further increase. Given the way the Bank of England operates, it would be very surprising if the other UK banks, when they report earnings this week, did not do something very similar to Lloyds.

In many ways Lloyds is simply catching up with banks in other parts of the world and as such its move does not have the significance of Citibank's two years earlier. But Sir Jeremy does not hide his regret that it has proved necessary. "It's very disappointing after the large exceptional charge that we made in 1987 that we find ourselves again with a figure of this size," he said last week.

One aspect of the problem is that country after country has gone into arrears on interest - forcing the bank to announce more country-specific provisions of \$150m. Lloyds says that 15 countries out of the 29 problem debtor countries which owe it money are in arrears on their debt payments, including Venezuela which became a late payer this year.

But the uncertainty generated in part by the new debt initiative launched in March by the US Treasury Secretary, Mr Nicholas Brady, was blamed by Lloyds for the £300m increase in its general provisions. Together, they swung the bank into a \$88m loss for the first half of the year. However, the bank now has provisions to cover 47 per cent of its problem loans - provided it obtains the expected tax relief - compared with 34 per cent before.

Deepening arrears were an important factor behind the US decision to revitalise the international debt strategy this year. Faced with severe problems in obtaining new loans from banks, many countries resorted to financing their balance of payments deficits by building up arrears with their bank creditors.

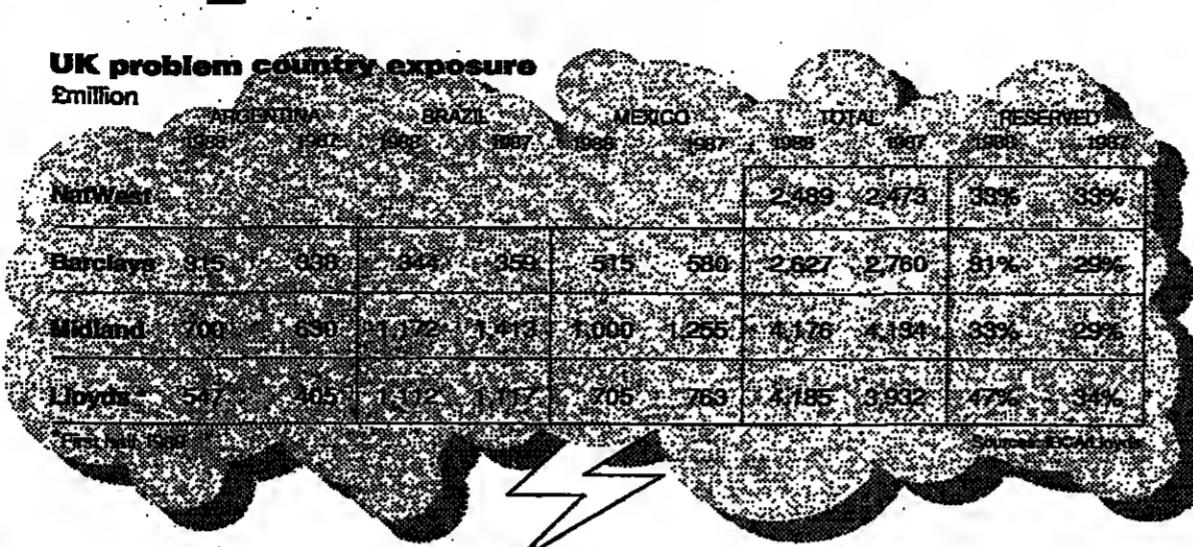
The course on which the US decided - the Brady initiative - met controversy from the start, although it has now won international support.

Stephen Fidler on Lloyds' decision to make heavy new provisions against the problem of Third World loans

A darkening outlook despite Mexico deal

UK problem countries exposure

£million



The idea was to switch the focus of the strategy from new bank loans to a negotiated reduction of bank debts. Official resources from the International Monetary Fund and World Bank would be used to facilitate debt reduction.

The US was not offering a blueprint; this would be worked out on a case-by-case basis between the debtor country and its creditor banks.

In the event, it has proved fraught with contradictions. The deal worked out in principle for Mexico last week - and there is further work to do before the deal is finalised and sold to all of Mexico's 500 creditor banks - has been made possible only by significant political pressure on both sides, much of it from the US Treasury. Furthermore, the Mexican test case and many of those which will follow will still require new loans from some banks - a tall order when other banks are writing off their loans.

Because it is partly financed by IMF and World Bank loans, actual debt reduction for Mexico will be pretty small.

Indeed, Lloyds was among those banks which resisted significant concessions to Mexico most fiercely at the negotiating table. These banks were distinctly unhappy about the 35 per cent discount on their loans which some of them will have to accept in the Mexican package. Debt reduction for Mexico means, after all, loan write-downs for Lloyds.

Sir Jeremy and others see uncom-

fortable parallels with the 1980s when Latin American countries defaulted on obligations to bond investors, and settlements were eventually negotiated.

The Brady initiative's supporters say what is, in effect, a modest negotiated default as preferable to the more damaging confrontational defaults that they see as the alternative. The Mexican deal, in particular, depends very heavily on the confidence it is meant to generate inside the country, by enticing back domestic investment some of the billions of dollars saved abroad by Mexicans.

Despite its flaws, the Brady plan has also offered something for debtor governments to aspire to. While their poor economic management was often to blame for their debt problems, the incentives to play the game by the rules were modest prior to the Brady plan. If it has improved incentives to rational economic behaviour, then that alone would be a big achievement. Many applaud, too, the implicit recognition that many debtor countries are simply unable to pay their way, at least without undesirable social consequences.

However, since only those debtors with IMF and World Bank economic programmes in place will benefit from the Brady proposals, it risks leaving some very important debtors outside its net.

Argentina, its economy in shambles, went into arrears with bank creditors in April last year, and now

banks price its loans in the secondary market at a mere 10 cents on the dollar. Its arrears on its \$62m foreign debt exceed \$35m as its new President, Mr Carlos Saúl Menem, embarks on attempts to correct years of economic mismanagement.

Brazil, the largest developing country debtor, which owes \$112bn, is another great headache for banks. Because of a failure to meet economic targets, its lame-duck Government cannot get a disbursement of funds from the IMF, upon which hangs vital further loans. If these loans are not disbursed, a \$1.5bn interest payment due to banks in September looks extremely unlikely to be made.

Venezuela - owing more than \$35bn - was up to date on both principal and interest with banks until the turn of the year. Then the payments dried up to a trickle. The country now wants a deal from the banks to reduce its debt by half. The banks have said no, but the arrears have been, in effect, sanctioned by the IMF which has disbursed a loan to the Government.

Other smaller debtors to arrears, Ecuador, which only owes \$60m to banks, is more than \$15m in arrears to them, dating back to 1987. Peru is in arrears dating back to 1985. The only significant debtors in Latin America current or almost current on payments to banks are Brazil - and it is looking shaky - Mexico, which is negotiating a debt-reduction deal, Colombia and Chile.

Against this background, the 47 per cent cushion built up by Lloyds looks appropriate. And, thanks to strong domestic earnings in 1988, the UK banks are in a good position to strengthen their balance sheets.

The reaction of the London stock market proved indicative if, at first sight, perverse. Bank shares rallied sharply on Friday, including Lloyds which, citing its underlying earnings growth, increased its dividend by 16 per cent. This reflects the psychology that banks, for so long under-performers in the UK and in the US markets, will be re-rated as soon as they can put the unfortunate debt episode behind them.

Mr Rod Barrett, bank analyst at Hoare Govett said: "The debt provisioning is generally being greeted with relief that an element of uncertainty has been taken out of the situation." He pointed out that the shares of five banks, including Standard Chartered, had moved up sharply during the day, with Barclays putting on 5 per cent.

Lloyds, Standard Chartered and Midland are the greatest affected among the UK banks. Even though equal provisioning could push Midland into a significant loss at the half-year stage, most bank analysts felt banks would think it desirable that it was got out of the way at the interim stage.

Mr Terry Smith, of James Capel, pointed out that Standard Chartered - due to report on August 16 - has three substantial properties to sell in Bangkok, Singapore, and the Bishopton office in London - which should realise \$250m.

In practice, moves by the UK banks are unlikely to have an impact outside the country. Provided all UK banks follow, they will bring themselves into line with much of the rest of Europe. West German banks are up to 70 per cent protected against less developed country loan losses, thanks in part to generous tax treatment, while the French and Spanish banks are around 50 per cent cushioned.

In the US, Mr James McDermott of Keefe, Bruyette and Woods, the New York-based bank stock specialists, points out that the main US money centre banks - which have already reported half-way earnings - are between 22 and 50 per cent provisioned. Since the round of big provisions in 1987, most banks - with the exception of JP Morgan, Manufacturers Hanover and Citicorp - have gradually increased their reserves and are likely to continue to do so. Another round of "macho-provisioning" thus appears unlikely, he said.

However, for many banks, the Third World debt problem is still critically important despite the now conventional wisdom that banks worldwide are now strong enough to take losses. At one stage during the Mexican negotiations, the chairman of most of the country's 15 leading creditor banks personally conducted five days of talks. Not the action of men who think they have put a problem behind them.

Additional reporting by David Barcharad

LOMBARD The limits to interest rates

By Samuel Brittan

UK NOMINAL interest rates are some 3 per cent to 7 per cent higher than German rates, on average, on the maturity. These differentials can only persist because sterling is expected to depreciate at these rates.

If the market became more optimistic about sterling but interest rates remained unchanged, sterling would rise to a level from which such a depreciation would again become plausible (as it has recently shown signs of doing).

The above tautology is known as the "interest parity theorem". Its recent restatement by Sir Alan Walters as the basis of his opposition to full membership of the European Monetary System caused quite a stir among economists who should have been familiar with it already. The essence of its anti-EMS implication is that, if sterling were rigidly tied to the D-Mark, British interest rates would have to be the same as German ones, which would be perverse for a country with higher inflation.

In the EMS, as it actually exists, parities are not rigidly fixed. There is a permitted 4% per cent band of fluctuation and occasional modest realignments are still to be expected. Thus some variation in nominal interest rates is possible among members even without exchange controls.

My purpose, however, is not to readers may be relieved to learn - to debate EMS membership, but to point out that the limitations on interest rate policy to which Walters draws attention already exist, irrespective of whether a country is inside or outside the EMS. They apply among any group of countries between which capital movements are free, whatever the exchange rate regime.

This becomes clear as soon as attention is shifted from nominal to real interest rates. The most important influence on actual and expected exchange rates over a period of years is the difference in inflation rates. The 3 per cent to 7 per cent Anglo-German interest differential is offset by a corresponding difference in expected price movements in the two countries. Real interest rates - using price indices of

inflation - are set in international markets, and even in the short run the degree of national control is limited if serious over and undershooting of exchange rates is to be avoided.

LETTERS

Delusions of adequacy

From Mr William Low.

In light of recent events in the City of London, there can be little doubt that many members of the financial sector are suffering from delusions of adequacy. To the objective observer, the idea that bankers and brokers are fit and proper to regulate themselves is nonsense.

To those of us far removed from the machinations of the money men, it is self evident that self regulation is doomed to failure. What is required is an independent body of regulators - none of whom is employed by the institutions

Death by water

From Mr L.T. Smith.

The UK Government should emulate the example of the US Securities and Exchange Commission (SEC), established by the late President Roosevelt. His selection of Mr Joseph Kennedy - a noted Wall Street speculator - to head the SEC deservedly highlighted his lack of success.

Surely there is no shortage of British candidates to take on this posher-turned-gamekeeper role? My personal nomination would be Sir James Goldsmith.

William F. Low,
5 Kirklee Terrace,
Glasgow, Scotland

assuredly be the case with many water consumers who will be asked to pay inflated charges.

Long term capital required to improve the water companies' assets must be provided from equity or loan capital issues.

How this long term capital is to be remunerated should be taxing the minds of the "managers." They should not be allowed (using monopoly powers) to take it out of the pockets of the current water user.

L.T. Smith,
23 Morchard House,
Kingswood Drive, SE21

Combined heat and power deserves more attention

From Mr Norman Jenkins.

Sir, John Mason's report (July 19) at last gives us the real reason why the UK Government refuses to strengthen commitments in the Electricity Bill to promote combined heat and power (CHP) as a means of improving energy efficiency.

UNICHAL, the international union of heat distributors, administers 1,100 district heating "companies" with a rapidly growing total network exceeding 44,000 km - for the distribution of hot water and steam. The installed capacity for producing heat and power in combination exceeds 160,000 Mw - three times that of the Central Electricity Generating Board (CEGB) for electricity alone.

CHP is far more economical than sole electricity production, and is more economical in all terms, with high versatility in using almost any fuel.

In Graz, Austria, and in Brescia, Italy, there are limited liability companies entrusted with all local services - gas, electricity, hot and cold water, street lighting, traffic lights and street transport. Duplication of the complete emission control of Graz, Brescia has full

electrostatic precipitation, fine gas desulphurisation (FGD) and final bag filtration.

Both plants have been working at full output for some years: the CEGB will not have its first FGD in operation for several years. The comparable scheme for Slough Estates, now proposed, will be only one quarter the size of Lammas at Brescia.

To the unbiased student of international energy strategy it is now clear that the electricity supply industry will continue to fight tooth and nail to maintain technically, economically

untenable, domination of the field.

For every kilowatt generated by CHP, both gas and electricity lose, irrevocably, three kilowatts of business. Over 40 years have been devoted to propaganda and to active suppression of the economics of CHP. For those who will take the trouble to analyse it, the evidence is now available. The UK government has been

Norman Jenkins,
Whitchurch,
Eccles,
Furness,
Surrey

Architecture beset by 'meddlers'

From Mr J.M.H. Mori.

Sir, Reading Colin Amery's introductory article to your summary on architecture (July 20), I agree that the architectural profession has lost its way. The solution lies in changes to the architectural education establishment, or at least to its curriculum.

"Professional status," which occupies a disquieting significance in the doctrine of architectural training, distances the student from the reality of the building site, increased intimacy with which is the only way to stronger respect for the "profession" in future.

The reason for absence of change or improvement in many architectural schools, some of which held international reputations in the past, is the negligible role played by the Royal Institute of British Architects (RIBA).

It is unique in its influence over training, as the schools where architects are prepared

have to be "vetted" as well as the work being examined. In professions like accountancy and surveying, training is done "in harness" and successful examination results are the qualification for joining the profession. With architecture, the closest analogy is with the Law Society, which runs a number of schools in order to train solicitors.

The RIBA knows well that university schools of architecture live in fear of a poor "inspection report" from the RIBA, lest the University Funds Commission use this as an excuse for closing down.

The system which dominates the training of great designers and builders of tomorrow's Britain, to the whims and aspirations of a closed group of would-be "professionals." This cannot be in the public interest.

Marcus Moir,
133 Rue de Chemin Vert,
Paris 75011,
France

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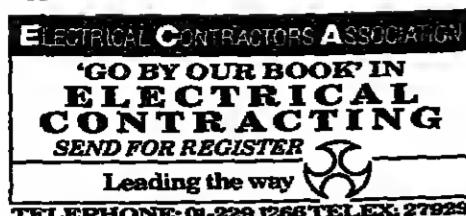
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FINANCIAL TIMES

Monday July 31 1989



Janet Bush
on Wall Street

Asbestos fallout for firms

THE famous names of Drexel Burnham Lambert and Kohlberg Kravis Roberts crop up in unlikely places these days: the National Journal of Asbestos-in-Building Litigation of Philadelphia, Pennsylvania.

The two Wall Street firms have been named among the defendants in a \$3bn class action suit of asbestos personal injury plaintiffs filed in a state court in Texas.

The suit, brought by the respected Houston firm of Susman Godfrey, charges that Drexel Burnham and KKR participated in the fraudulent transfer of assets of Jim Walter Corp to avoid asbestos judgments against its subsidiary, the Celotex Corp.

Mr Arthur McGuire, who publishes the National Journal, said: "This is the first suit by any plaintiff - either in personal injury or property damage cases - that names investment firms in an effort to get at the assets of a major defendant in asbestos building litigation."

"Although the law suit is brought by personal injury plaintiffs, the fact that it alleges a scheme to limit asbestos claims payments is of great importance in asbestos building litigation where the potential damages are even greater than in injury suits."

Also named as defendants are Jim Walter Corp and Celotex, four of their managers and a number of key personnel at the Wall Street firms, including Henry Kravis and George Roberts of KKR.

The suit alleges that in late 1987, the defendants implemented a complex series of corporate transactions intended to strip Jim Walter of virtually all of its valuable assets and thus limit the resources available to satisfy asbestos judgments against Celotex, named in more than 100 asbestos building law suits, and Jim Walter.

Susman Godfrey alleges that KKR masterminded the leveraged buy-out of Jim Walter in 1987 and 1988 and used many of the assets of the original Jim Walter to finance a purchase of its stock and to pay over \$200m in fees and expenses.

The remainder of the suit alleges, would go to the KKR defendants and the directors named as defendants "to compensate them for the entrepreneurial skill it took for them to outmanoeuvre 30,000 asbestos victims."

Susman Godfrey says: "From the beginning, the scheme included the Drexel defendants who positioned themselves to make exorbitant fees for junk bond financing and other services."

It has to be taken into account that many an opportunistic class action is brought in America, a notoriously litigious society.

However, the involvement of Mr Stephen Susman, a prominent attorney, is grabbing attention, and lawyers for KKR said they are taking the suit seriously.

They argue that there is no case unless Susman Godfrey can prove that Jim Walter and Celotex are so intimately connected that Jim Walter can be regarded as the "alter ego" of Celotex.

Celotex was unaffected by the LBO and if any asbestos liabilities are properly held to remain in Celotex, as we believe, then there is nothing to litigate," one KKR lawyer said.

KKR is arguing that the Texas court has no jurisdiction in this case. A judge has already ruled against this motion but has given leave to reapply on jurisdictional grounds in six months.

Mr James McCarron of Susman Godfrey believes that there is a strong case under the state's Fraudulent Transfer Act.

He stresses that the suit is not intended to attack the LBO but the alleged conspiracy to lessen any potential asbestos-related liabilities.

"I doubt that the LBO was done for that reason but the way the deal was structured was driven by the desire not to assume the asbestos liabilities. The deal would not have made economic sense without the assumption that this could be achieved," Mr McCarron said.

A judge may be predisposed towards asbestos victims rather than rich investment bankers, if the case is allowed to go to court.

Another class action suit against Jim Walter was filed six months ago, also in Texas, which did not name KKR and Drexel Burnham, but this had not moved very far.

Mr McCarron acknowledges that LBOs have been getting a bad press, but does not believe the suit depends on anti-LBO sentiment for its success.

Janet Bush

BAT attacks Hoylake's US legal move

By Nikki Tait in London

BAT INDUSTRIES, the target in Britain's largest-ever takeover battle, yesterday hit out at a legal move by Hoylake Investments, the hostile bidder, to challenge the right of the US insurance regulators to have a say in Hoylake's £13m (\$21.5m) offer for the tobacco-based conglomerate.

Hoylake, the bid vehicle for a UK consortium led by Anglo-French financier Sir James Goldsmith, initiated legal action in the US late on Friday, claiming that the application of certain state insurance holding company statutes to its bid "imposes an undue burden on commerce" and is unconstitutional.

The issue centres on Farmers Group, BAT's US insurance subsidiary, and the regulatory approvals which Hoylake needs to secure to allow its offer to go unconditional. Hoylake's problem is that it faces a fairly rigid 60-day bid timetable in the UK but a potentially lengthened time-scale in the quest for these approvals.

In its latest burst of legal action, Hoylake is arguing that the application of the statutes - which, it says, effectively allow the insurance authorities in nine states to approve or disapprove the offer - is "manifestly unconstitutional". They could jeopardise a non-US offer for a non-US

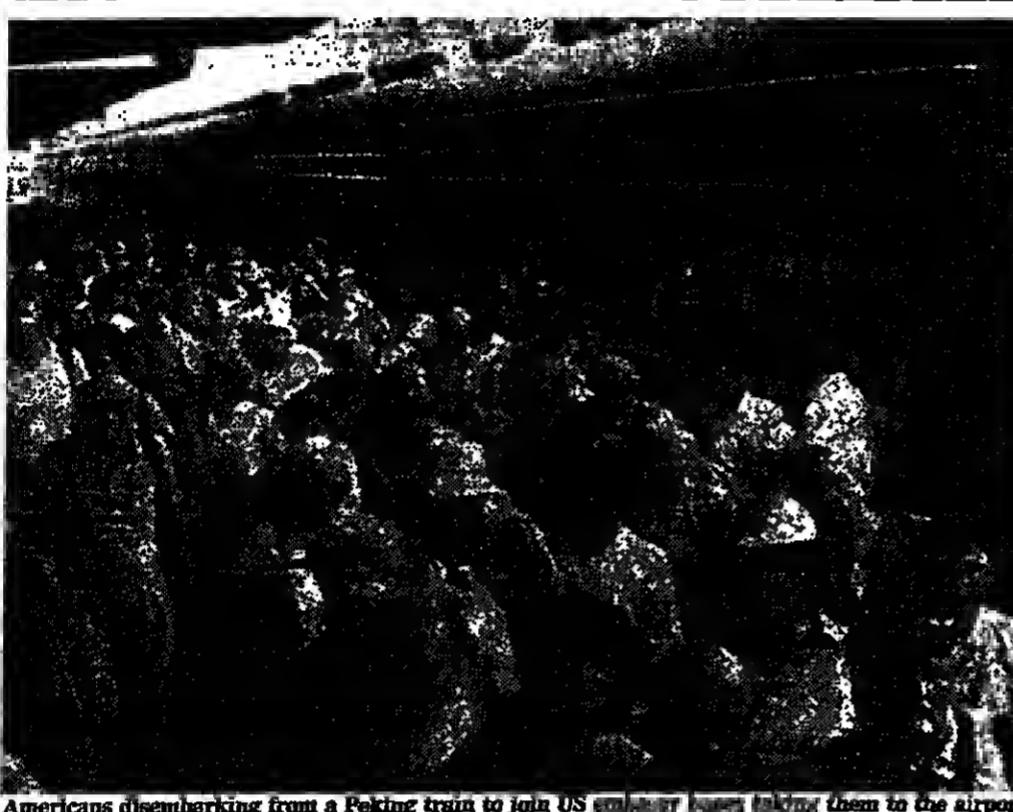
non-insurance company.

Accordingly, it is "reluctantly" bringing suits in the US federal courts in an effort to defer the application of the statutes to its offer.

BAT, however, yesterday described the latest move by its predator as "an ill-judged manoeuvre" and Hoylake's current stance as "fiddled with bewilderment inconsistencies."

The defending group claimed inaccurate filings by its predator had delayed Hoylake's progress down the standard regulatory approval path and that the bidder was now "forum shopping" - that is, attempting open up the attack on different fronts.

Taakeover details, Page 17



Americans disembarking from a Peking train to join US embassy buses taking them to the airport during last month's government clampdown: the tourists may be a long time coming back.

Investors join the retreat from Tiananmen Square

CHINA may have already lost as much as \$2bn in foreign exchange earnings from the collapse of tourism after the massacre of protesters in Tiananmen Square in June. It faces the loss of a similar amount again this year if the tourists do not return in the autumn, writes Robin Paulick, Asia Editor.

China's lost business opportunities may be quickly exploited by Vietnam and the Soviet Union: both are working hard and quickly to make themselves attractive to foreign investors.

These are among the principal conclusions of an analysis of the business prospects in China by Ms Lois Dougan Treitak, Hong Kong-based director of Business International's China Division.

There was real doubt that the tourist industry would pick up this year, which posed problems for foreign exchange and for the companies involved in hotel joint ventures, she said.

In important tourist destinations such as Gwailin and Xian, hotel occupancy was reported to be under 10 per cent, and new hotels were being completed with no one to fill them, she added.

Although many business executives had now returned to China to work on existing projects, many others were waiting for a "decent interval" following the events of June.

Some had instructed their entire expatriate staff in China to take a holiday until the end of August. While some companies were sending executives on business trips to China, they were reluctant to send the top-level of management. This would change, probably by September or October, Ms Treitak predicted.

There was evidence that existing foreign businesses were continuing to delay expansion or new investment and that companies considering setting up in China were awaiting developments.

Companies are looking for signals from the new Chinese Government about what the future will be like. There have not been any yet or only discouraging ones, like the removal of foreign publications which suggests the open door is only partially open.

"Companies will signal a signal on martial law. They do not like operating under it and do not like troops on the streets with guns. Lifting martial law would make a lot of people feel a lot better but is not likely until after October 1 or even after January 1."

"The Chinese government's attitude to Fang Lizhi [the dissident taking refuge in the US embassy in Peking] and Zhao Ziyang [the deposed party leader], will be important signals to corporations about the future style."

Hong Kong talks, Page 2

Court lifts ban on AT&T

Continued from Page 1

with potential partners who could provide other information and services.

Another important application is likely to be electronic yellow pages and classified advertising, which will bring AT&T into direct competition with the newspaper industry.

Because of its large customer base and its mastery of low-cost advanced telecommunications technology, AT&T is considered by some analysts to have a better chance of developing

the consumer market for interactive databases and electronic services.

In contrast to the business and financial communities, where such services have been rapidly accepted, the growth in US household usage has been disappointing.

The most successful electronic publishing service in both the business and domestic markets is Dow Jones News Retrieval. In the book market,

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opining the consumer market for interactive databases and electronic services.

It could take three or four years for the leadership of China to become clear and stable, the present leaders and their immediate successors are likely to be short-term.

During that period, companies would look carefully at China and the alternatives. Companies worked in difficult circumstances in many parts of the world and while conditions in China were now difficult, they were not impossible for business.

Until the next generation of leaders and their policies became clear, there would be a reluctance to risk as much in dollar-investment or in new and high-technology investments as was planned before.

"But companies like new frontiers. With China making itself less attractive, it may find itself losing not so much to the obvious alternatives like Thailand and the Philippines, but also to Vietnam and the Soviet Union which are cranking up."

"With costs so low in Vietnam, some companies may give it another look and even put in some of the infrastructure like generators themselves as they did in China."

"China is still a vast country and resources remain to be tapped. There are a lot of good business opportunities still there."

Hong Kong talks, Page 2

Japanese plan expansion

Continued from Page 1

Mr Schmacki said Sony's expansion could eventually include acquiring or collaborating with European companies in all or some of these fields.

Specifically, Sony's plans cover:

The appointment of Mr Taiko Schuringa, head of the European Commission's telecommunications division, to spearhead the company's thrust into telecommunications.

He will head a new Sony unit, which Mr Schmacki expects to have annual sales of more than \$500m within five years.

Sony will focus initially on mobile communications. It wants to join a consortium bidding for licences to operate one of Britain's telephone networks, which are intended to bring mobile telephony within reach of a mass market.

A decision within the next two months to build a \$75m magnetic tape coating plant in either France or Italy. This will serve Sony's existing tape assembly plant in Northern Italy and raise the local content of its production from 50 per cent to almost 100 per cent.

The establishment within

the next two to three years of a full-scale semiconductor factory in Europe, at an estimated cost of at least \$150m.

Achievement of nearly 100 per cent local content in Sony's European-made VCRs and CD players by setting up local factories to produce video heads and drums and optical pickups for CDs. Sony was one of the Japanese companies affected by the European Commission's decision this month to impose anti-dumping penalties on imported CD players.

Creation this year of two telecommunications research and development centres in Britain and West Germany.

Euracs International, based in Cologne, will develop high-definition television and is considering doing European research in semiconductors.

These planned facilities would initially employ about half-a-dozen engineers each. Sony already has development and engineering centres in Basildon, Britain, and Stuttgart, West Germany.

Sony's sales in Europe in the year ended March 31 exceeded \$2.5bn and accounted for more than a fifth of its worldwide turnover. The company employs 8,200 people

THE LEX COLUMN

The inspectors' right to speak

Slowly but perceptibly, since the County NatWest report

appeared in the City that the Department of Trade and Industry inspectors need their wings clipped a little in the interests of natural justice. The term Star Chamber has surfaced to describe the inspectors' conduct, on the grounds that individuals criticised have no right of appeal. And Lord Alexander, NatWest's chairman-designate, thinks the reports should not be kept oblique to named individuals at all, but limit themselves to a mere recital of fact.

These issues will doubtless

be aired at great length in December, when a Commons select committee plans to start its own inquiry into the DTI's company investigation powers.

But the MPs, and the City, should be under no illusions about the County report. Viewed historically, it sets no precedents in style or content; and since 54 of its 178 pages deal with the events of a mere two days in September 1987, it is in fact much more straightforward than previous DTI reports which unearthed years of mismanagement and queer accounting.

Inspectors' reports are relatively infrequent. Only 25 times since 1980 has the DTI used its power to send in inspectors under the catch-all section of the Companies Act employed in the County case.

These investigations are for serious matters; it should be no surprise if they contain trenchant criticisms, and the County report is not noticeably harsher than the genre's classic, the 1973 report on Pergamon Press. The issue of a right of appeal has been hot hat too, since Lord Denning rejected it in 1974.

There is another reason for not blunting the inspectors' edge. UK law makes it hard for individual shareholders to take legal action if they suspect wrongdoing by management. The DTI inspector is often the only one to bring a case.

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FINANCIAL TIMES COMPANIES & MARKETS

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Thwaites

The No. 1 IN DUMPERS

Telephone: Leamington Spa (0926) 422471 Fax: (0926) 337155

INSIDE

British Telecom's private numbers

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To date, most of the action has smacked of low-key guerrilla warfare, with Hoylake the more public of the two parties as it embarked on its lengthy round of institutional meetings, lunches and dinners.

And a straw poll of opinion among those attending is any guide, the general impressions split into two categories.

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"I never met him before," says one fairly hard-nosed investment chief, controlling a major BAT stake, "and, yes, I was impressed. He's nobody's fool, it's a well-run case and it has a certain logic."

But move on to the details of the Hoylake bid itself, and opinions become far more guarded

and certainly less clear-cut.

The Goldsmith presentation, though doubtless changing to a degree with his audience, seems to have landed on three pillars:

For the broad "umbrella" philosophy which has been well-publicised; second, the contention that the paper being offered by Hoylake is not "junk"; and third, the assertion that shareholders should have the right to decide about the fate of their company, unimpeded by the logistical difficulties of combining a 60-day US bid timetable with the need to get certain regulatory consents in the US.

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On the other hand, there are at least some who question the broad anti-conglomerate argument. And far more remain to be convinced that, even if a reorganisation of BAT's assets is desirable, Sir James is the right person to implement this. "When you hear him talk about shareholders' rights, it really is a bit rich," says one fund manager, recalling the Anglo-French financial

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Arming up for battle with one eye fixed on the clock

Three weeks after Hoylake launched its bid for BAT, both sides are jostling for position, reports Nikki Tait

The battle of ammunition being stockpiled provides an ominous background to the £150m (\$210m) bid for BAT Industries by Hoylake, the consortium vehicle representing Sir James Goldsmith and friends, numbers towards its fourth week.

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Why do Japanese employers spend so much less than many western companies on training, but produce a more effective training system? One factor is that much Japanese training takes the form of simple correspondence courses which workers take in their spare time. Charles Leadbeater explores the issue in the Business Column. Page 32

Strengthening case for caution

The natural caution that bankers extend to project financings was deepened last week by suggestions that costs on the Eurotunnel project were escalating beyond limits set by landowners. Eurotunnel's lead bankers urged calm, saying it was too early to tell whether the Anglo-French consortium was actually in default on some £5bn (\$8bn) in loans. But the project does illustrate why lenders have been demanding greater control over such financings recently. Page 18

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Economics Notebook

Conflicting signals on EMU

IN 1977-78, when the then chancellor, Helmut Schmidt, was steering West German policies on setting up the European Monetary System (EMS), there was no doubt in Bonn who was in charge of the undertaking. Just over a decade later, as Europe starts to embark on a new path to extend monetary integration a decisive step further, no-one has his hand on the West German tiller.

Western Europe is arguably looking to the continent's most powerful economy for some sort of lead on formulating policies on the goal of European monetary union (EMU). Yet, in keeping with the general fragmentation of West German politics, the Chancellor is no longer in charge.

Instead, a loose and sometimes competing coalition of interests is bringing out EMU suggestions piecemeal. There are some signs that Mr Helmut Kohl, the Chancellor, is seeking to draw the threads more closely together. But, for the moment at least, one senior Bonn official admits, "No-one

This may complicate further the EC's move along the path from July 1 1990 (the date set by the Madrid summit for completing "stage one" of the integrative process) towards full-scale EMU at some uncertain date thereafter.

On one flank sits the Bundesbank, which voices consistent approval of EMU as a long-term goal, but has been sceptical about some of the instruments proposed for getting there. This applies particularly to the idea of a European central bank and a common currency, which the Bundesbank sees as "not necessary" for the objective of EMU.

On the opposite wing is positioned Mr Hans-Dietrich Genscher, the Foreign Minister. He is keen to press ahead

full speed with western European integration as a means of furthering his overall vision of bringing together east and west Europe.

In the middle is Mr Kohl. Unlike Mr Schmidt, Mr Kohl has no head for detailed economics. But, as compensation, Mr Kohl boasts a more adept sense of the intricacies of remaining in power. Mr Kohl shares with Mr Genscher the vision of setting up a European central bank. This is partly as a means of completing Franco-German rapprochement, which the Chancellor, rightly, sees as post-war Europe's main success story.

Mr Kohl, however, resents suggestions that he somehow has not thought through properly the implications (above all, the transfer of monetary sovereignty to a supranational institution) of any future move towards EMU.

France wants to convene as quickly as possible after July 1 next year an intra-governmental conference to prepare the way for changes in the Treaty of Rome to make monetary union possible. Mr Kohl has given instructions that the conference should be prepared with extreme care.

The view from Bonn is that such a session is unlikely to take place before the autumn of 1990 at the earliest – and might have to wait until 1991 (after the German general election at the end of next year).

One reason for caution is political. The rise of the far right in West German politics means that Mr Kohl has to be on his guard against decisions which look like concessions to the rest of Europe. The ideas of transferring monetary sovereignty away from the Bundesbank, and of one day replacing the D-Mark with a European currency, represent steps which the far right – and many ordi-

nary Germans – find increasingly unacceptable.

As Mr Karl-Otto Pöhl, the Bundesbank president, has pointed out, a move towards a European central bank and a common currency would only make sense if it provided a currency system at least as stable as that centred on the D-Mark.

Another reason why Germany is in no hurry on EMU is predominantly economic. In spite of the Bundesbank's qualms about the EMS when it was set up in 1979, the system has worked very much in West Germany's favour.

As Mr Pöhl says, the Bundesbank can live with the status quo – and so can German exporters. Because of the German-style "stability policy", which has been extremely successful in the heads of other EC members, the EMS has allowed a high degree of nominal exchange rate stability in recent years.

The competitive exchange rate, together with a Europe-wide investment boom, has been a key factor behind Germany's mounting trade surplus with the rest of the EC – last year, a DM81bn (£41.5bn) last year, and likely to rise still further in 1990.

How long will it take before West Germany's EC partners grow restive with this state of affairs and press Bonn to spell out its stance on EMU with greater clarity?

David Marsh

THE EXTENT of the slowdown in US economic activity is likely to preoccupy financial markets this week. Labour market figures on Friday will provide the first clues about trends in July.

INTERNATIONAL CAPITAL MARKETS

EUROCREDITS

Caution deepens over Eurotunnel

THE NATURAL caution that bankers extend to project finance was deepened last week by suggestions that costs on the mammoth Eurotunnel project were escalating beyond limits set by lenders.

While Eurotunnel's lead bankers urged calm, saying it was too early to tell whether the Anglo-French consortium was actually in default on some \$5bn in loans, the project illustrates why lenders have been demanding greater control over such financings in recent years. At issue is whether Eurotunnel has exceeded mandatory limits on the size of cost overruns and, if so, what the bankers intend to do about it.

Eurotunnel has drawn down about £350m of the full £5bn available and is not set to make another drawdown until October. Bankers familiar with the project say that if Eurotunnel's costs overrun estimates are severe, it could be difficult to persuade lenders to put up additional funds without a simultaneous infusion of fresh equity or some other outside source of cash. "Lenders absolutely dislike being the sole source of funding cost overruns," said an official at one bank involved.

Bankers are considered unlikely to invoke the most extreme provisions of the loan covenants which allow them to replace Eurotunnel's management and take control of the project in the event of default. They may instead wish to raise margins or fees on future borrowings or to limit future dividend payments to investors.

However, negotiations over

additional funds may be complicated by the fact that Mr Alistair Morton, joint British chairman of Eurotunnel, has already ruled out a further rights issue to raise cash.

But Eurotunnel's loan covenants are not unique in project finance. And with lenders fully expecting a surge in UK infrastructure projects in future years, lenders will be closely watching the efficacy of its protective loan covenants.

Bankers note that a number of private electric power generation and water treatment projects are under way and larger scale projects in the next few years are fully expected.

Because of the absence of either government or third party completion guarantees - common, for instance, on North Sea oil drilling ventures - Eurotunnel's lenders insisted on a series of strict performance and monitoring criteria which allow it to take control of the project at an early stage. While bankers say the covenants are not unusual in project financings generally, the procedures granted to lenders are among the toughest of any project now under way.

• Syndication of Hanson's \$3bn three-year bullet loan to finance its acquisition of Consolidated Gold Fields has been completed within a week and oversubscribed by about three times. Chemical Bank, arranger, said that 42 banks had signed up for participations ranging from £300m to £1,000m, although maximum loan sizes have been cut back to £175m, with £30m the minimum amount.

The rush to participate is in spite of comment that the 15 basis point margin is unusually fine for acquisition financing. Hanson's huge cash position and the promise of further business with the company outweighed all other considerations, bankers said.

Meanwhile, lenders who want the relationship with Hanson but who feel the returns are insufficient are being discouraged from selling the paper off. Hanson has told lenders it views them as relationship banks and that it does not wish to see an active secondary market in its paper.

INTERNATIONAL BONDS

Gefco's £250m deal thrusts London into spotlight

LONDON may be the main origination and syndication centre of the Eurobond market, but it is rarely the focus of wide attention because of its dominant role in the relatively specialised sterling sector.

Last Thursday's £250m long-dated deal for the Guaranteed Export Finance Corporation (Gefco), however, was the catalyst for a searching examination of the market's merits, and the results have thrust it into the spotlight, both in the UK and continental Europe.

The success of the deal, which crucially carried a UK government guarantee, was immediate, making it automatically a magical deal which will be recalled by traders for its terms and timing.

Not only did the bonds fly into a rising UK government bond market, but they also offered institutional investors a combination of creditworthiness and yield that made them irresistible.

On Friday the opening day's strong trading performance continued, with the paper moving from Thursday's close of 99% bid to 100% bid to yield

about 9.45 per cent. The spread against gilt-edged stocks narrowed to a mere 28 basis points, against the launch spread of 40 basis points.

There was no question that the lead managers might have priced the deal too generously. Neither the Export Credits Guaranteed Department (ECGD), which organised the refinancing, nor the Bank of England, which oversaw the operation, could have predicted the strength of demand.

As an ECGD official said: "This was difficult to price, we knew it was going to be a mould-breaking deal." So difficult was it to price that one house was rumoured to have suggested a launch spread of 90 basis points over gilts.

Several houses are known to have thought up possible structures for the deal, with most concentrating their efforts on making the bonds look as identical as possible to the benchmark 9 per cent gilt due in 2008.

The underwriting commissions on the deal remain obscure, but BZW confirmed that the management fee was

4% point.

By Friday parties involved in the Gefco issue were putting themselves on the back foot, convinced that they had created a new class of sterling bond. The issuer was a private sector company issuing bonds with a government guarantee, thereby in trading terms falling between gilts and sovereign and supranational issues.

There was general agreement that the exercise had revealed the extent to which the market for long-dated sterling bonds has matured since the UK Government began its programme of buying back gilts. The credit differentiation between the bonds of various issuers is clearly now very sophisticated.

There was much praise for the huge swap into floating-rate sterling conducted by Lloyds Bank. In what was probably the largest swap ever at such a long point on the yield curve, Lloyds achieved what was rumoured to be a stunning funding rate, hedging the position by Thursday evening.

The ultimate beneficiaries of

the sub-Libor rate are UK taxpayers because the costs of financing the export credit loans which underlie the deal are much lower in the public capital markets than they are in the standard bank lending of old.

However, some of the implications of the deal will take time to work through.

Principally, the effect, if any, on long-dated corporate bonds remains unclear. The initial reaction of the market last week was to rethink the yield spreads of sovereign and supranational credits.

Thus, borrowers such as the World Bank and the European Investment Bank saw the spreads on their long-dated bonds narrow sharply. In effect an order of merit was set up, with gilts followed by Gefco, followed in turn by sovereigns.

At the same time, however, while spreads of corporate bonds were moving in the opposite direction, this was due more to the strong performance of gilts than to any thinking about the value of corporate paper.

"For most investors it was

an easy decision to buy Gefco as against, say, a UK corporate long-dated issue," said one syndicate manager. "But the deal will definitely have an effect on the corporate bond market."

In the short term it served mainly to highlight the confusion that now characterises that sector.

Many syndicate managers and traders are coming round to the view that the extreme concern about the creditworthiness of long-term corporate borrowings, stimulated almost entirely by the £12.4bn leveraged bid for BAT Industries, has been overplayed.

They are worried that if spreads of corporate bonds remain very wide as investors continue to fluster about event risk, future borrowers will be put off by the higher cost of funds.

Put another way, there is a real danger that issuers which acknowledge the change in investor attitudes since the BAT bid are prepared to offer a same structure in terms of gearing, change of ownership and disposal of asset clauses, will nevertheless be

unwilling to launch issues unless they feel that they are rewarded with narrower spreads.

Currently, this would go against the grain for most of the investing institutions. What remains to be seen is how quickly a modicum of order can be restored to the corporate sector, and whether it can match the sparkling performance of what might become a significant new class of sterling bonds.

It also remains unclear whether the market can rely on Gefco to provide it with more supply. Institutions which are overweight in long-dated corporate bonds and keen to snap up quasi-gilt paper would love more of the same.

However, Gefco cannot expect to time its deals to such perfection with any regularity, and the ECGD official was quick to point out that its refinancing programme is extremely flexible in terms of the currencies and maturities of any future deals.

Andrew Freeman

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Avg. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Avg. life years	Coupon %	Price	Book runner	Offer yield %					
US DOLLARS																				
Dai-ichi Chemical Ind.♦	300	1983	4	(4%)	100	Nomura Int.	*	Dai-ichi Europe	3,675	1994	-	1%	100	SBC	0.250					
Parco Co.♦	120	1993	4	3%	100	Merrill Lynch		Parco Co.♦+*(c)	200	1993	-	Zero	100	Credit Suisse	*					
British Scotland♦(c)	300	Undated	-	40cp	100	Nomura Int.	7,999	Denki Kagaku Kogyo+*♦	200	1993	-	(2%)	100	Egu Paribas(Suisse)	*					
BRITCO ♦	175	1994	5	8%	101%	Nomura Int.	*	Kokusai Bank+*+*(g)	130	1993	-	1%	100	Credit Suisse	*					
John Denki Co.♦	100	1993	4	(4%)	100	Nomura Int.	*	Kawasaki Bank+*+*(h)	42	1994	-	0	100	Banca del Gottardo	*					
Kubota Ltd.♦	300	1993	4	(4%)	100	Nomura Int.	*	LEC Inc.+*+*(i)	35	1993	-	(2%)	100	Royal Trust Bank	*					
Samyo Aluminum♦	150	1993	4	(4%)	100	Daiwa (Euro)	*	Yusuda Funeshoku+*+*(j)	30	1994	-	Zero	100	B.della Svizz.	*					
JDC Corp.♦	100	1993	4	(4%)	100	Nikko Secs.	*	Yusuda Funeshoku+*+*(k)	40	1994	-	3	100	B.della Svizz.	3.000					
Tsumura & Co.♦	100	1993	4	(4%)	100	Nikko Secs.	*	Nippei Toyama Corp.+*+*(l)	50	1994	-	(4%)	100	Yamachi Bank(Switz)	*					
P & O ♦(n)	175	2004	14	6	100	Nomura Secs.	6,090	Tsubakimoto Eng.+*+*(m)	50	1993	-	Zero	100	Nomura Bank(Switz)	*					
Fuji Bank(Lund)♦	35	1989	10	9	102	Fuji Int.Finance	8,693	Kasai Chemical Ind.+*+*(p)	120	1991	-	Zero	100	Credit Suisse	*					
Dai Paper Corp.♦	150	1993	4	(4%)	100	Yamalchi Int.	*	Kasai Kogyo Co.♦	50	1993	-	(2%)	100	Hanekins NatWest	*					
Nippon Stainless Steel+♦	100	1993	4	(4%)	100	Yamalchi Int.	*													
AUSTRALIAN DOLLARS																				
Dresdner Bank Berlin♦	40	1993	4	15	102	Dresdner Bank(Lund)	14,309													
CANADIAN DOLLARS																				
Toronto-Dominion Bank♦	100	1992	3	10%	101.20	Phillips & Drew	9,720	Abu Dhabi National+♦	100	1997	8½	14%	100	Banco Portugues	14,200					
Abbey National♦	150	1994	5	10%	101.5	Merrill Lynch	9,823	Esso+*(k)	100	1996	7	11½	101½	Banco Bilbao Vizcaya	11,454					
Elephantines A/S+♦	150	1994	5	10%	101.2	ISI Int.	9,635													
ECUs																				
CBA+*+*(i)	100	1994	5	6½	101%	CSFB	8,277	Morgan Guaranty Trust♦	100bn	1993	4	12½	101%	Banco de Roma	12,213					
Euromita♦	125	1995	10	8%	101%	Bankers Trust Int.	8,397													
D-MARKS																				
Finland Export Credit+*(a)	35	1991	2	15½	100	Merrill Lynch	15,125	STERLING	Student Loan M'gag Ass.♦	100	1994	5	11	101%	Samuel Morgan	10,545				
Elect. de Portugal+♦	100	1996	7	7½	102	Bank of Tokyo	6,757	Morgan+*(b)	250	2010	20½	9½	99,709	BZBWS.G.Warburg Secs	9,770					
Tsumura & Co.(n)																				

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Bank 'may sell stake in Daimler'

By David Goodhart in Bonn

DEUTSCHE BANK is ready to sell a part of its 26 per cent stake in Daimler-Benz, the big West German car and aerospace group, to Matra, the French defence group, according to *Der Spiegel* magazine.

The deal would be to smooth Daimler's imminent takeover of Messerschmitt-Bölkow-Blohm (MBB), the German aerospace company, and dampen renewed debate about the power of banks in Germany.

Deutsche Bank yesterday denied that a sale was planned but analysts said such a proposal could have been put forward by the Economics Ministry in continuing negotiations

over the controversial Daimler takeover of MBB.

The green light for that bid is expected to come in September from Mr Helmut Haussmann, the Economics Minister and member of the free-market Free Democrats, who has to overrule the German Cartel Office to allow the merger to take effect.

Mr Haussmann has little alternative to overruling the Cartel Office as the merger was initially proposed by his own ministry as a means of reducing public support for MBB's share of the European Airbus project.

However, the considerable concentration in the German

defence industry that it will create is an embarrassment to Mr Haussmann, a champion of small business and the free market.

His ministry has thus been involved in intensive negotiations with Daimler and Deutsche Bank in an attempt to impose conditions on the take-over, such as selling off some of Daimler's MBB businesses where market share would otherwise be dangerously high.

Another condition might be that MBB must sell its 12.5 per cent stake in Krauss-Maffei, the defence contractor.

A reduction in the Deutsche Bank stake in Daimler from 26 to 23 per cent, as reported by

Der Spiegel, would have no direct impact on the MBB take-over but it would help save face for Mr Haussmann. His party is separately campaigning for a reduction of bank stakes in industry.

The sale of 5 per cent of its Daimler stake would significantly reduce Deutsche Bank's formal veto power over several important areas of corporate life which require the support of a 7.5 per cent majority of shareholders.

Mr Haussmann is also hoping the Monopoly Commission, an influential but less powerful organisation than the Cartel Office, will this week give the Daimler-MBB bid its support.

Scor and UAP Re to combine operations

By George Graham in Paris

FRANCE'S two main reinsurance companies are to combine their operations to create a significant national reinsurer, although one which will lag behind the West German and Swiss leaders.

Scor, mainly owned by a consortium of French public, private and mutual insurance companies, will combine with UAP Reassurance, a subsidiary of Union des Assurances de Paris, the leading state-owned group, to form a group with joint premium income of about FF10bn (\$1.42bn).

The merger is to be accomplished by a paper bid for Scor and UAP Re from Compagnie Générale de Voitures, a shell-listed company in which UAP and its main state sector rival, Assurances Générales de France, each own 40 per cent.

The offer is still being examined by the Commission des Opérations de Bourse (COB), the French stock market regulatory authority, and will probably be made public on Thursday.

Scor, the leading French reinsurer, has made a steady recovery from its financial troubles in the early 1980s, to report net profits of FF225m in 1988 with gross premium income of FF1.36bn.

It has been expanding its European network with the purchase last year of Vittoria Riassicurazioni in Italy.

French bank in Italian link-up

By John Wyles in Rome

SAN Paolo di Torino, Italy's second largest bank, has forged an alliance with France's Caisse des Dépôts et Consignations, aimed at boosting their share of the financing of public construction projects in Europe.

Initially the two banks will co-operate in offering financing for projects such as airports and railways developments in France and Italy, but their plans also look towards expanding activities in southern Europe.

NCNB to buy majority stake in big Texas bank

By Karen Zagor in New York

NCNB, the largest banking holding company in the south-east US, is to buy out the majority interest of the Federal Deposit Insurance Corporation which owns a 15 per cent stake in NCNB Texas National Bank, the biggest Texas banking group.

The purchase price of the FDIC's 51 per cent stake is \$80m, of which \$45m will be in cash.

Most of this will come from the proceeds of NCNB's recent stock offering.

The remaining \$35m will be

financed by the FDIC in a one-year note.

Closing is expected in 10 days.

NCNB is already reaping the benefits of its investment in the Dallas-based former First RepublicBank, which failed last year. NCNB's income in the latest second quarter jumped 42.9 per cent to \$1.15m, up from \$0.82m in the previous year.

The purchase price of the FDIC's 51 per cent stake is \$80m, of which \$45m will be in cash.

Mr Rusty Page, senior president and investor relations

executive of NCNB, said: "The first and foremost driving factor in our purchase of the FDIC stake is the enormous earning potential of the bank."

Another prime concern is NCNB's intention to expand its banking operations in Texas. Earlier in the year the Charlotte, North Carolina group bid for the failed McCorp bank was rejected in favour of an offer from Banc One. NCNB's partnership with the FDIC was regarded by many as a conflict of interest.

Winsor hit by labour shortage

By Haig Simonian in Frankfurt

PROFITS of Winsor Industrial, one of Hong Kong's largest textile and clothing manufacturers, fell 25.1 per cent to HK\$26.4m (US\$36.7m) in the year ended March 31, John Elliott writes from Hong Kong.

The principal factor behind the fall was a serious shortage of labour in the "overheated economy" of Hong Kong, Mr T.K. Ann, chairman, said this "seriously inhibited" the

group's ability to respond quickly to market conditions, as well as inciting higher wages and other costs.

The company's weaving and wool sections were worst hit, but there has been some improvement since March.

Mr Ann said weak market conditions in the first six months of the 1988-89 year deteriorated further in the second half. Sales to the US were

depressed throughout the year and exports to Europe eased.

The company was also hit by a deterioration in the quality and delivery of raw materials from China. Winsor anticipates further problems with supplies following recent events in China, which is the largest supplier to Hong Kong.

Winsor's turnover for the year decreased marginally by 2.5 per cent to HK\$2.38bn.

BHF profits dip by 4% to DM74m

By Haig Simonian in Frankfurt

BHF operating profits at Berliner Handels-und Frankfurter Bank (BHF), the West German merchant bank, fell by almost 3.9 per cent to DM74m (\$40m) in the first six months of this year against the corresponding period in 1988.

Full operating profits, including gains from trading on the bank's own account, were lower but were not dis-

closed. The bank said earnings for the first half were satisfactory in view of the present flat yield curve in Germany.

Interest income at percent bank level fell by 3.7 per cent to DM156m while fee earnings surged by 24 per cent to DM97m as a result of the buoyant securities business so far this year. Total assets rose by 19.5 per cent to DM20.8bn for

the parent bank, and by 5.6 per cent to DM35.8bn at group level.

Fixed costs at BHF, which specialises in securities trading and delivery, rose sharply to DM55m partly on account of new investments in preparation for the Deutsche Terminbörsen, Germany's financial futures and options exchange, which is due to open early next year.

Woodward family cedes voting control

By Haig Simonian in Frankfurt

THE WOODWARD family is relinquishing voting control of the Woodward's department store chain in western Canada in return for a C\$25m (US\$21m) cash injection, Robert Gibbons writes from Montreal.

The Woodward's chain has been in trouble for several years and efforts to find a partner to form a national chain have failed.

In addition, Cambridge and several other shareholders will receive an option to buy the Woodward family's total 23 per cent interest at C\$4.25 a share in the next four years.

• Placer Dome and a Toronto partner are to go ahead with a US\$240m mill at the La Coipa gold and silver mine in northern Chile. It will have daily capacity of 16,500 tonnes.

Socanav holds 52% of Steinberg

By Robert Gibbons in Montreal

SOCANAV and the Caisse de Dépot, the Quebec pension plan manager, claim to hold 52 per cent control of Steinberg, the Montreal-based food distribution and property group.

Socanav, led by Mr Michel Gaucher, the Montreal-transport entrepreneur, filed its C\$1.25bn (US\$1.11bn) takeover bid for Steinberg late on Friday, three days before deadline.

It had the Caisse's financial backing and the provincial government's blessing.

The bid, comprising C\$75 a share for the voting stock and C\$51 a share for the publicly held non-voting stock, hinged on Socanav taking up an option on the 52 per cent voting block held by the senior members of the Steinberg family.

This has been done and the offer is extended to all other stockholders, voting and non-voting. It expires on August 22.

The offer circular says that Steinberg's property subsidiary, worth C\$120m, would be sold to the Caisse, while the remaining C\$500m would come from the Caisse and another government agency, Mr Gaucher and associates and an institutional group.

Some non-financial assets of Steinberg would later be sold to raise well over \$100m.

Japan reviews takeover rules

By Ian Rodger in Tokyo

JAPAN'S Ministry of Finance is considering easing its regulations on takeover bids. Rigidity in the rules came to light earlier this month when Shuwa, the fast-growing property and supermarket group, revealed a plan to take over and merge four smaller supermarket companies.

Takeover bids have been virtually unknown in Japan, partly because they are alien to the Japanese corporate culture, which emphasises mutual support among companies, but partly because MoF regulations are restrictive.

Now that the old corporate culture is beginning to break

down, the pressure to ease the rules is growing.

The MoF is also sensitive to growing criticism from the US and other foreign governments about the difficulties foreign companies face when they try to acquire Japanese companies. Such criticism comes at a time when Japanese companies are actively acquiring businesses overseas.

Under existing rules, a company planning a takeover bid must report in advance to the MoF the precise terms and conditions under which it intends to proceed. Thereafter the terms cannot be changed.

In the Shuwa case two of the

target companies, Chujitsuya and Imageya, tried to thwart the bids by issuing new shares. If they had succeeded, Shuwa would not have been able to alter the terms of its bids and they would have failed. However, the Tokyo district court issued an injunction last Monday barring the new share issues.

The MoF is considering altering this provision so that bidders can revise the terms of their bids as they wish. Another potential change would make it no longer necessary for non-resident bidders to have an official Japanese representative.

Swap activity surges by 52%

By Katharine Campbell

ACTIVITY in the international swaps markets grew apace, according to figures for the second half of 1988 released by the International Swap Dealers Association.

By end-December 1988 the notional principal amount of swaps outstanding amounted to more than \$1,300bn, a 52 per cent increase over the previous year.

During the second half of last year a total of \$318m worth of interest rate swaps and \$620m worth of currency swaps were written, representing increases on the same period in 1987 of 54 per cent and 37 per cent respectively.

For the first time the market produced twice a year for ISDA by Arthur Andersen, the accountants, will be made available to the Bank of International Settlements, which plans to use it in talks with central bankers on broad capital market developments.

One striking feature depicted in the data is the relentless growth of the largest and most mature sector of the market. In the US dollar interest rate swaps sector, dealers wrote 35 per cent more swaps in value terms between July and December 1988 than in the first half of the year.

US dollar-denominated swaps accounted for 72 per cent and 43 per cent respectively of the total interest rate and currency swap markets, although this share is exaggerated by the relative strength of the currency during the period.

This announcement appears as a matter of record only.

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Dealers

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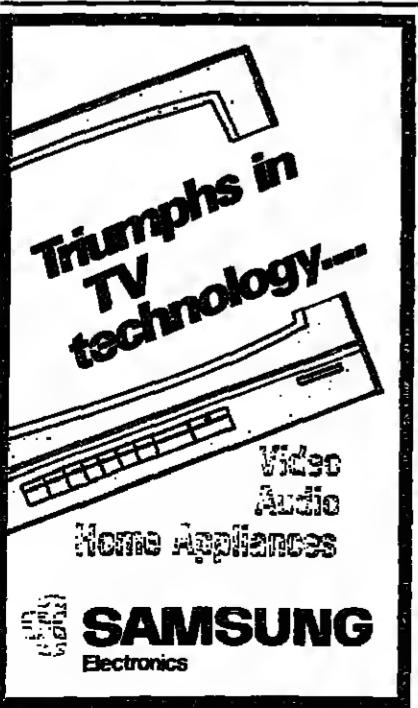
LONDON SHARE SERVICE

BRITISH FUNDS								BRITISH FUNDS—Contd							
Yield	Div.	Stock	Price	Std.	Last	Interest	Interv.	Stock	Price	Std.	Last	Interest	Interv.		
			A	V.H.	M.	Per Sec.	Per Sec.		Sec.	V.H.	M.	Per Sec.	Per Sec.		
-1	44782	"Shorts" (Lives up to Five Years)							443 Fund	\$443					
-1	44790	2,400/Treas. 10pc 1999	95.00	-	26.6				91 pc 2004	91	26.2				
-1	44791	2,400/Treas. 11pc 1999	95.00	-	13.44				91 pc 2005	91	26.2				
-1	44793	4,601/Treas. 5pc 1999-2009	95.00	-	11.61	0.5			91 pc 2006	91	26.2				
-1	44795	1,745/Treas. 12pc 1999-2009	95.00	-	12.26	1.4			91 pc 2007	91	26.2				
-1	44797	2,000/Treas. 12pc 1999-2009	95.00	-	14.67	1.8			91 pc 2008	91	26.2				
-1	44798	500/Treas. 20pc 1999-2009	95.00	-	9.98	19.6			91 pc 2009	91	26.2				
-1	44799	1,400/Treas. 11pc 1999-2009	95.00	-	12.24	1.2			91 pc 2010	91	26.2				
-1	44800	1,250/Treas. 12pc 1999-2009	95.00	-	12.24	1.2			91 pc 2011	91	26.2				
-1	44801	1,500/Treas. 3pc 1999-2009	95.00	-	12.24	1.2			91 pc 2012	91	26.2				
-1	44802	600/Treas. 8pc 1997-2009	95.00	-	11.78	3.4			91 pc 2013	91	26.2				
-1	44803	955/Treas. Sec. 6pc 1996-2009	95.00	-	9.71	6.4			91 pc 2014	91	26.2				
-1	44804	1,887/Treas. 10pcx 1999-2009	95.00	-	11.74	20.3			91 pc 2015	91	26.2				
-1	44805	500/Treas. 11pc 1999-2009	95.00	-	12.24	17.4			91 pc 2016	91	26.2				
-1	44806	2,200/Treas. 11pc 1999-2009	100.00	-	11.58	27.6			91 pc 2017	91	26.2				
-1	44807	4,000/Fund 5pc 1997-2014	93.00	-	10.58	1.3			91 pc 2018	91	26.2				
-1	44808	4,000/Treas. 3pc 1999-2009	95.00	-	9.08	6.4			91 pc 2019	91	26.2				
-1	44809	6,465/Treas. 10pc 1999-2009	95.00	-	11.78	27.6			91 pc 2020	91	26.2				
-1	44810	1,550/Treas. 11pc 1999-2009	95.00	-	11.77	20.3			91 pc 2021	91	26.2				
-1	44811	1,350/Treas. Sec. 1991	95.00	-	9.14	4.3			91 pc 2022	91	26.2				
-1	44812	9,900/Treas. 12pc 1997-2009	95.00	-	15.6	22.2			91 pc 2023	91	26.2				
-1	44813	1,600/Treas. 10pc 1999-2009	95.00	-	10.81	17.7			91 pc 2024	91	26.2				
-1	44814	1,400/Treas. Sec. 1992	95.00	-	9.13	7.3			91 pc 2025	91	26.2				
-1	44815	1,288/Treas. 10pc 1997-2009	95.00	-	10.77	31.3			91 pc 2026	91	26.2				
-1	44816	5,500/Treas. 3pc 1992-2009	95.00	-	9.05	5.5			91 pc 2027	91	26.2				
-1	44817	1,550/Treas. 12pc 1992-2009	95.00	-	10.55	19.7			91 pc 2028	91	26.2				
-1	44818	1,757/Treas. 13pc 1992-2009	95.00	-	10.44	13.2			91 pc 2029	91	26.2				
-1	44819	9,501/Treas. 8pc 1992-2009	95.00	-	10.52	12.8			91 pc 2030	91	26.2				
-1	44820	1,100/Treas. 12pc 1992-2009	95.00	-	10.81	27.6			91 pc 2031	91	26.2				
-1	44821	6,600/Fund 5pc 1993-2009	95.00	-	9.65	6.2			91 pc 2032	91	26.2				
-1	44822	1,250/Treas. 12pc 1993-2009	95.00	-	11.57	27.6			91 pc 2033	91	26.2				
-1	44823	1,400/Treas. 10pc 1993-2009	95.00	-	10.81	27.6			91 pc 2034	91	26.2				
-1	44824	1,100/Treas. 11pc 1993-2009	95.00	-	11.57	27.6			91 pc 2035	91	26.2				
-1	44825	1,400/Treas. 13pc 1993-2009	95.00	-	11.57	27.6			91 pc 2036	91	26.2				
-1	44826	1,400/Treas. 10pc 1994-2009	95.00	-	10.81	27.6			91 pc 2037	91	26.2				
-1	44827	1,400/Treas. 11pc 1994-2009	95.00	-	11.57	27.6			91 pc 2038	91	26.2				
-1	44828	1,400/Treas. 12pc 1994-2009	95.00	-	11.57	27.6			91 pc 2039	91	26.2				
-1	44829	1,400/Treas. 13pc 1994-2009	95.00	-	11.57	27.6			91 pc 2040	91	26.2				
-1	44830	1,400/Treas. 14pc 1994-2009	95.00	-	11.57	27.6			91 pc 2041	91	26.2				
-1	44831	1,400/Treas. 15pc 1994-2009	95.00	-	11.57	27.6			91 pc 2042	91	26.2				
-1	44832	1,400/Treas. 16pc 1994-2009	95.00	-	11.57	27.6			91 pc 2043	91	26.2				
-1	44833	1,400/Treas. 17pc 1994-2009	95.00	-	11.57	27.6			91 pc 2044	91	26.2				
-1	44834	1,400/Treas. 18pc 1994-2009	95.00	-	11.57	27.6			91 pc 2045	91	26.2				
-1	44835	1,400/Treas. 19pc 1994-2009	95.00	-	11.57	27.6			91 pc 2046	91	26.2				
-1	44836	1,400/Treas. 20pc 1994-2009	95.00	-	11.57	27.6			91 pc 2047	91	26.2				
-1	44837	1,400/Treas. 21pc 1994-2009	95.00	-	11.57	27.6			91 pc 2048	91	26.2				
-1	44838	1,400/Treas. 22pc 1994-2009	95.00	-	11.57	27.6			91 pc 2049	91	26.2				
-1	44839	1,400/Treas. 23pc 1994-2009	95.00	-	11.57	27.6			91 pc 2050	91	26.2				
-1	44840	1,400/Treas. 24pc 1994-2009	95.00	-	11.57	27.6			91 pc 2051	91	26.2				
-1	44841	1,400/Treas. 25pc 1994-2009	95.00	-	11.57	27.6			91 pc 2052	91	26.2				
-1	44842	1,400/Treas. 26pc 1994-2009	95.00	-	11.57	27.6			91 pc 2053	91	26.2				
-1	44843	1,400/Treas. 27pc 1994-2009	95.00	-	11.57	27.6			91 pc 2054	91	26.2				
-1	44844	1,400/Treas. 28pc 1994-2009	95.00	-	11.57	27.6			91 pc 2055	91	26.2				
-1	44845	1,400/Treas. 29pc 1994-2009	95.00	-	11.57	27.6			91 pc 2056	91	26.2				
-1	44846	1,400/Treas. 30pc 1994-2009	95.00	-	11.57	27.6			91 pc 2057	91	26.2				
-1	44847	1,400/Treas. 31pc 1994-2009	95.00	-	11.57	27.6			91 pc 2058	91	26.2				
-1	44848	1,400/Treas. 32pc 1994-2009	95.00	-	11.57	27.6			91 pc 2059	91	26.2				
-1	44849	1,400/Treas. 33pc 1994-2009	95.00	-	11.57	27.6			91 pc 2060	91	26.2				
-1	44850	1,400/Treas. 34pc 1994-2009	95.00	-	11.57	27.6			91 pc 2061	91	26.2				
-1	44851	1,400/Treas. 35pc 1994-2009	95.00	-	11.57	27.6			91 pc 2062	91	26.2				
-1	44852	1,400/Treas. 36pc 1994-2009	95.00	-	11.57	27.6			91 pc 2063	91	26.2				
-1	44853	1,400/Treas. 37pc 1994-2009	95.00	-	11.57	27.6			91 pc 2064	91	26.2				
-1	44854	1,400/Treas. 38pc 1994-2009	95.00	-	11.57	27.6			91 pc 2065	91	26.2				
-1	44855	1,400/Treas. 39pc 1994-2009	95.00	-	11.57	27.6			91 pc 2066	91	26.2				
-1	44856	1,400/Treas. 40pc 1994-2009	95.00	-	11.57	27.6			91 pc 2067	91	26.2				
-1	44857	1,400/Treas. 41pc 1994-2009	95.00	-	11.57	27.6			91 pc 2068	91	26.2				
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-1	44859	1,400/Treas. 43pc 1994-2009	95.00	-	11.57	27.6			91 pc 2070	91	26.2				
-1	44860	1,400/Treas. 44pc 1994-2009	95.00	-	11.57	27.6			91 pc 2071	91	26.2				
-1	44861	1,400/Treas. 45pc 1994-2009	95.00	-	11.57	27.6			91 pc 2072	91	26.2				
-1	44862	1,400/Treas. 46pc 1994-2009	95.00	-	11.57	27.6			91 pc 2073	91	26.2				
-1	44863	1,400/Treas. 47pc 1994-2009	95.00	-	11.57	27.6			91 pc 2074	91	26.2				
-1	44864	1,400/Treas. 48pc 1994-2009	95.00	-	11.57	27.6			91 pc 2075	91	26.2				
-1	44865	1,400/Treas. 49pc 1994-2009	95.00	-	11.57	27.6			91 pc 2076	91	26.2				
-1	44866	1,400/Treas. 50pc 1994-2009	95.00	-	11.57	27.6			91 pc 2077	91	26.2				
-1	44867	1,400/Treas. 51pc 1994-2009	95.00	-	11.57	27.6			91 pc 2078	91	26.2				
-1	44868	1,400/Treas. 52pc 1994-2009	95.00	-	11.57	27.6			91 pc 2079	91	26.2				
-1	44869	1,400/Treas. 53pc 1994-2009	95.00	-	11.57	27.6			91 pc 2080	91	26.2				
-1	44870	1,400/Treas. 54pc 1994-2009	95.00	-	11.57	27.6			91 pc 2081	91	26.2				
-1	44871	1,400/Treas. 55pc 1994-2009	95.00	-	11.57	27.6			91 pc 2082	91	26.2				
-1	44872	1,400/Treas. 56pc 1994-2009	95.00	-	11.57	27.6			91 pc 2083	91	26.2				
-1	44873	1,400/Treas. 57pc 1994-2009	95.00	-	11.57	27.6			91 pc 2084	91	26.2				

COMMONWEALTH & AFRICAN LOANS

LOANS															
Building Societies															
Public Board and Ind.															
Assumed Ex.	Stock	Price	Div %	Last Yld	Intrest Per	City Beg									
14-NZ 7.2pc 1968-92 -S Rec'd 2.5pc Non-Assed. 41 Div. 4.2pc 97-92 Assed.	Stock	£ 51.10	11.22	11.12	1.12	1 Jan 1981									
1 Apr 10 Oct. 7 Feb 7 Aug.															
FOREIGN BONDS & RAILS															
Assumed Ex.	Stock	Price	Div %	Last Yld	Intrest Per	City Beg									
Great Brit Assed.	Stock	£ 46.00	5.50	5.11	1.11	1 May 1980									
Div. Oct 28 Assed.	Stock	46.00	5.75	5.11	1.11	1 Apr 10 Oct.									
1-Meng 24 Assed.	Stock	46.00	5.88	5.75	1.11	1 Mar 15 Sep.									
41 Div. 28 Assed.	Stock	134.95	15.00	14.00	1.11	1 Nov 31 Dec.									
41 Div. 28 Assed.	Stock	14.50	11.00	11.00	1.11	1 Mar 31 Oct.									
31% pcp. Lst 2021	Stock	165.45	22.66	22.66	1.11	30 Jun 31 Jul.									
AMERICANS															
Bonded	Stock	Price	Div %	Yld	Last	Dividends									
Ex. Em.	Stock	£ 50.00	5.00	4.75	1.11	1 Feb 7 Aug.									
8.9/2 Abbott Laboratories	Stock	39.45	5.10	4.40	2.11	7 Feb 7 Aug.									
423.2 Allegheny & W Inc.	Stock	44.00	3.00	3.00	1.11	1 Feb 7 Aug.									
126.4 Amstar Co.	Stock	15.45	1.00	0.90	3.3	5.5	Mr. Je Se					1581			
363.4 Amstar Corp S.L.	Stock	8.95	1.00	1.00	1.54	24.2	Am. Mr. Je					2915			
942.9 Arnold Sc.	Stock	7.95	0.75	0.75	0.75	0.75	Mr. Je Ja					-			
3.175 Amer. Cyanamid S.S.	Stock	34.00	3.15	2.50	2.72	2.72	Mr. Je Sc					-			
110.2 Amer. Express 60.00	Stock	21.00	2.00	2.00	2.4	2.4	Fb. My Ag					1594			
12.9 Amer. Medical Inc. S.L.	Stock	15.00	1.72	1.72	3.0	4.9	Fb. My Ag					-			
32.5 Amer. Thread & T. S. L.	Stock	2.40	0.20	0.20	3.12	3.12	Fb. My Ag					1597			
4.651 Ameritech S.L.	Stock	36.00	3.62	3.62	2.50	2.50	Fb. My Ag					-			
3.31 Amer. Tele. & Tel. S.L.	Stock	16.00	1.00	1.00	2.00	1.75	Fb. My Ag					1744			
2.515 Amer. Tele. & Tel. S.L.	Stock	31.00	5.00	4.10	3.13	3.13	Jo. Jo Sc					1745			
11.12 Bell Atlantic S.L.	Stock	5.00	0.40	0.40	6.4	6.4	Fb. My Ag					-			
14.745 Bell South Corp.	Stock	31.00	3.25	3.25	5.1	5.1	Fb. My Ag					1821			
1.295 Bell Telephone S.S.	Stock	13.00	1.00	1.00	6.2	6.2	Mar. Je So					-			
6.175 Bowater Inc.	Stock	14.00	1.12	4.2	6.6	6.6	Da. Ja Ap					1884			
84.9 Brundtswick S.L.	Stock	9.00	0.40	0.40	2.00	2.00	F. My Ag M					1899			
1.395 C.R.C. Int'l. 25.00	Stock	41.00	1.00	1.00	2.40	2.40	Jan. Ja Ap					2263			
3.215 CSCX S.L.	Stock	26.00	3.14	3.14	2.22	2.22	N.J. J.S.D.					-			
99.4 Columbia Engg.	Stock	54.75	5.00	4.00	2.75	2.75	Fb. My Ag					-			
4.425 4 Campbell Soup 15.00	Stock	35.00	3.00	2.90	2.1	2.1	Ja. Ja Ap					-			
1.944 Chase Manhattan 12.25	Stock	24.00	2.30	2.30	6.10	6.10	Ja. My Ag M					2109			
2.522 Chas. Banking Corp.	Stock	22.00	2.77	2.77	12.50	12.50	Ja. Jo Oc					-			
3.314 Chrysler 5.45	Stock	15.00	1.20	1.20	5.10	5.10	Mar. Je So					2135			
1.512 Citicorp S.L.	Stock	19.00	1.60	1.60	2.00	2.00	F. My Ag N					2141			
2.63 City/Fit Fin. Corp.	Stock	12.00	4.00	2.00	2.00	2.00	F. My Ag					-			
2.465 4 Colgate-Palmolive S.L.	Stock	35.00	3.51	3.48	2.60	2.60	F. My Ag N					2154			
7.25 6 Com. Freightways 6.25	Stock	19.00	3.00	3.00	3.2	3.2	Fb. My Ag					-			
1.465 4 Cont'l Bank Corp. 5.4	Stock	14.00	0.80	0.80	3.5	3.5	Da. Mr. Je Sc					-			
1.707 5 Cott's Sugar 1.00	Stock	5.00	0.20	0.20	3.00	3.00	Da. Mr. Je Sc					-			
1.111 Dana Corp. S.L.	Stock	24.00	5.00	5.00	4.10	30.50	Mr. Je Sc					2306			
26.2 Datacom 1.00	Stock	18.00	1.00	1.00	1.00	1.00	Da. Da Ap					-			
4.454 4 Drexel & Bradstreet S.L.	Stock	34.00	5.00	3.6	13.2	13.2	Mr. Je Sa Sc					2410			
1.681 5 Eaton Corp. 50.00	Stock	52.00	5.00	5.00	1.2	1.2	F. My Ag N					-			
4.055 4 Ebasco Inc.	Stock	15.00	7.00	4.30	30.00	30.00	Jo. Jo Sc					-			
Continued on next page															
Money Market Bank Accounts															
Offer Price	Yield Cred.	Clo- ding Date	Ex- Date	Gen:	Cr	Egy	Chi- nese	Cr	Egypt	Chi- nese	Cr				
5.711	-	-	-	457777	-	-	-	-	-	-	-				
2.005	-	-	-	449444	-	-	-	-	-	-	-				
1.92	-	-	-	-	-	-	-	-	-	-	-				
1.91	-	-	-	-	-	-	-	-	-	-	-				
1.90	-	-	-	-	-	-	-	-	-	-	-				
1.89	-	-	-	-	-	-	-	-	-	-	-				
1.88	-	-	-	-	-	-	-	-	-	-	-				
1.87	-	-	-	-	-	-	-	-	-	-	-				
1.86	-	-	-	-	-	-	-	-	-	-	-				
1.85	-	-	-	-	-	-	-	-	-	-	-				
1.84	-	-	-	-	-	-	-	-	-	-	-				
1.83	-	-	-	-	-	-	-	-	-	-	-				
1.82	-	-	-	-	-	-	-	-	-	-	-				
1.81	-	-	-	-	-	-	-	-	-	-	-				
1.80	-	-	-	-	-	-	-	-	-	-	-				
1.79	-	-	-	-	-	-	-	-	-	-	-				
1.78	-	-	-	-	-	-	-	-	-	-	-				
1.77	-	-	-	-	-	-	-	-	-	-	-				
1.76	-	-	-	-	-	-	-	-	-	-	-				
1.75	-	-	-	-	-	-	-	-	-	-	-				
1.74	-	-	-	-	-	-	-	-	-	-	-				
1.73	-	-	-	-	-	-	-	-	-	-	-				
1.72	-	-	-	-	-	-	-	-	-	-	-				
1.71	-	-	-	-	-	-	-	-	-	-	-				
1.70	-	-	-	-	-	-	-	-	-	-	-				
1.69	-	-	-	-	-	-	-	-	-	-	-				
1.68	-	-	-	-	-	-	-	-	-	-	-				
1.67	-	-	-	-	-	-	-	-	-	-	-				
1.66	-	-	-	-	-	-	-	-	-	-	-				
1.65	-	-	-	-	-	-	-	-	-	-	-				
1.64	-	-	-	-	-	-	-	-	-	-	-				
1.63	-	-	-	-	-	-	-	-	-	-	-				
1.62	-	-	-	-	-	-	-	-	-	-	-				
1.61	-	-	-	-	-	-	-	-	-	-	-				
1.60	-	-	-	-	-	-	-	-	-	-	-				
1.59	-	-	-	-	-	-	-	-	-	-	-				
1.58	-	-	-	-	-	-	-	-	-	-	-				
1.57	-	-	-	-	-	-	-	-	-	-	-				
1.56	-	-	-	-	-	-	-	-	-	-	-				
1.55	-	-	-	-	-	-	-	-	-	-	-				
1.54	-	-	-	-	-	-	-	-	-	-	-				
1.53	-	-	-	-	-	-	-	-	-	-	-				
1.52	-	-	-	-	-	-	-	-	-	-	-				
1.51	-	-	-	-	-	-	-	-	-	-	-				
1.50	-	-	-	-	-	-	-	-	-	-	-				
1.49	-	-	-	-	-	-	-	-	-	-	-				
1.48	-	-	-	-	-	-	-	-	-	-	-				
1.47	-	-	-	-	-	-	-	-	-	-	-				
1.46	-	-	-	-	-	-	-	-	-	-	-				
1.45	-	-	-	-	-	-	-	-	-	-	-				
1.44	-	-	-	-	-	-	-	-	-	-	-				
1.43	-	-	-	-	-	-	-	-	-	-	-				
1.42	-	-	-	-	-	-	-	-	-	-	-				
1.41	-	-	-	-	-	-	-	-	-	-	-				
1.40	-	-	-	-	-	-	-	-	-	-	-				
1.39	-	-	-	-	-	-	-	-	-	-	-				
1.38	-	-	-	-	-	-	-	-	-	-	-				
1.37	-	-	-	-	-	-	-	-	-	-	-				
1.36	-	-	-	-	-	-	-	-	-	-	-				
1.35	-	-	-	-	-	-	-	-	-	-	-				
1.34	-	-	-	-	-	-	-	-	-	-	-				
1.33	-	-	-	-	-	-	-	-	-	-	-				
1.32	-	-	-	-	-	-	-	-	-	-	-				
1.31	-	-	-	-	-	-	-	-	-	-	-				
1.30	-	-	-	-	-	-	-	-	-	-	-				
1.29	-	-	-	-	-	-	-	-	-	-	-				
1.28	-	-	-	-	-	-	-	-	-	-	-				
1.27	-	-	-	-	-	-	-	-	-	-	-				
1.26	-	-	-	-	-	-	-	-	-	-	-				
1.25	-	-	-	-	-	-	-	-	-	-	-				
1.24	-	-	-	-	-	-	-	-	-	-	-				
1.23	-	-	-	-	-	-	-	-	-	-	-				
1.22	-	-	-	-	-	-	-	-	-	-	-				
1.21	-	-	-	-	-	-	-	-	-	-	-				
1.20	-	-	-	-	-	-	-	-	-	-	-				
1.19	-	-	-	-	-	-	-	-	-	-	-				
1.18	-	-	-	-	-	-	-	-	-	-	-				
1.17	-	-	-	-	-</										

NEW YORK STOCK EXCHANGE COMPOSITE PRICES



NYSE COMPOSITE PRICES

12 Month P/I Site
High Low Stock Div. Yld. E 100w High Low
Continued from previous Page

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the last declaration.

a-annualized rate of dividend plus stock dividend, b-liquidating dividend, c-old-tellied, d-new yearly low, e-dividend declared or paid to preceding 12 months, f-dividends in Canadian funds, subject to 15% non-residence tax, g-dividends declared after split-up or stock dividend, h-dividend paid this year, entitled, deferred, or no action taken at last dividend meeting, i-dividend declared or paid this year, an accumulation of dividends in arrears, j-new issue in the past 52 weeks. The high-low range begins with the start of trading, k-next day delivery, l/P/E price-earnings ratio, m-dividend declared or paid to preceding 12 months, plus stock dividend, n-split, o-dividends begin with date of split, p-estimated, q-dividend paid in stock to preceding 12 months, estimated based on ex-dividend or ex-distribution date, r-new yearly high, s-trading halted, t-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities suspended, t-most competitive, w-discontinued, w/-when issued, wh-widely scattered, x-ex-dividend or ex-rights, xw-ex-distribution, yx-yield.

OVER-THE-COUNTER

Nasdaq national market.
4pm prices July 26

Stock	Div.	Date	Sales	High	Low	Last	Chng
AAW Sd		31-10-98	1026	25	23	25	-
ADC		14-11-98	153	151	151	151	-
ADT		10-11-98	226	224	224	224	-
AEP		11-11-98	16	16	16	16	-
ALC b		10-11-98	41	41	41	41	-
ASK		10-11-98	14	14	14	14	-
AST		21-11-98	51	51	51	51	-1-15
Atchison		5-11-98	177	175	175	175	-
Atchison S	1	27-10-98	21	21	21	21	-
Atchison		14-11-98	212	209	209	209	-
Adopt		20-11-98	125	125	125	125	-
Adopt S		14-11-98	315	315	315	315	-
Admobil		14-11-98	75	75	75	75	-
AdvPoly		20-11-98	202	201	201	201	-
AdvTech		30-10-98	203	201	201	201	-
AdvTech		12-11-98	204	204	204	204	-
AdvTech		22-11-98	205	205	205	205	-
AdvTech		29-11-98	206	206	206	206	-
AdvTech		5-12-98	207	207	207	207	-
AdvTech		12-12-98	208	208	208	208	-
AdvTech		19-12-98	209	209	209	209	-
AdvTech		26-12-98	210	210	210	210	-
AdvTech		2-1-99	211	211	211	211	-
AdvTech		9-1-99	212	212	212	212	-
AdvTech		16-1-99	213	213	213	213	-
AdvTech		23-1-99	214	214	214	214	-
AdvTech		30-1-99	215	215	215	215	-
AdvTech		6-2-99	216	216	216	216	-
AdvTech		13-2-99	217	217	217	217	-
AdvTech		20-2-99	218	218	218	218	-
AdvTech		27-2-99	219	219	219	219	-
AdvTech		3-3-99	220	220	220	220	-
AdvTech		10-3-99	221	221	221	221	-
AdvTech		17-3-99	222	222	222	222	-
AdvTech		24-3-99	223	223	223	223	-
AdvTech		31-3-99	224	224	224	224	-
AdvTech		7-4-99	225	225	225	225	-
AdvTech		14-4-99	226	226	226	226	-
AdvTech		21-4-99	227	227	227	227	-
AdvTech		28-4-99	228	228	228	228	-
AdvTech		5-5-99	229	229	229	229	-
AdvTech		12-5-99	230	230	230	230	-
AdvTech		19-5-99	231	231	231	231	-
AdvTech		26-5-99	232	232	232	232	-
AdvTech		2-6-99	233	233	233	233	-
AdvTech		9-6-99	234	234	234	234	-
AdvTech		16-6-99	235	235	235	235	-
AdvTech		23-6-99	236	236	236	236	-
AdvTech		30-6-99	237	237	237	237	-
AdvTech		7-7-99	238	238	238	238	-
AdvTech		14-7-99	239	239	239	239	-
AdvTech		21-7-99	240	240	240	240	-
AdvTech		28-7-99	241	241	241	241	-
AdvTech		5-8-99	242	242	242	242	-
AdvTech		12-8-99	243	243	243	243	-
AdvTech		19-8-99	244	244	244	244	-
AdvTech		26-8-99	245	245	245	245	-
AdvTech		2-9-99	246	246	246	246	-
AdvTech		9-9-99	247	247	247	247	-
AdvTech		16-9-99	248	248	248	248	-
AdvTech		23-9-99	249	249	249	249	-
AdvTech		30-9-99	250	250	250	250	-
AdvTech		7-10-99	251	251	251	251	-
AdvTech		14-10-99	252	252	252	252	-
AdvTech		21-10-99	253	253	253	253	-
AdvTech		28-10-99	254	254	254	254	-
AdvTech		4-11-99	255	255	255	255	-
AdvTech		11-11-99	256	256	256	256	-
AdvTech		18-11-99	257	257	257	257	-
AdvTech		25-11-99	258	258	258	258	-
AdvTech		2-12-99	259	259	259	259	-
AdvTech		9-12-99	260	260	260	260	-
AdvTech		16-12-99	261	261	261	261	-
AdvTech		23-12-99	262	262	262	262	-
AdvTech		30-12-99	263	263	263	263	-
AdvTech		6-1-00	264	264	264	264	-
AdvTech		13-1-00	265	265	265	265	-
AdvTech		20-1-00	266	266	266	266	-
AdvTech		27-1-00	267	267	267	267	-
AdvTech		3-2-00	268	268	268	268	-
AdvTech		10-2-00	269	269	269	269	-
AdvTech		17-2-00	270	270	270	270	-
AdvTech		24-2-00	271	271	271	271	-
AdvTech		3-3-00	272	272	272	272	-
AdvTech		10-3-00	273	273	273	273	-
AdvTech		17-3-00	274	274	274	274	-
AdvTech		24-3-00	275	275	275	275	-
AdvTech		1-4-00	276	276	276	276	-
AdvTech		8-4-00	277	277	277	277	-
AdvTech		15-4-00	278	278	278	278	-
AdvTech		22-4-00	279	279	279	279	-
AdvTech		29-4-00	280	280	280	280	-
AdvTech		6-5-00	281	281	281	281	-
AdvTech		13-5-00	282	282	282	282	-
AdvTech		20-5-00	283	283	283	283	-
AdvTech		27-5-00	284	284	284	284	-
AdvTech		3-6-00	285	285	285	285	-
AdvTech		10-6-00	286	286	286	286	-
AdvTech		17-6-00	287	287	287	287	-
AdvTech		24-6-00	288	288	288	288	-
AdvTech		1-7-00	289	289	289	289	-
AdvTech		8-7-00	290	290	290	290	-
AdvTech		15-7-00	291	291	291	291	-
AdvTech		22-7-00	292	292	292	292	-
AdvTech		29-7-00	293	293	293	293	-
AdvTech		5-8-00	294	294	294	294	-
AdvTech		12-8-00	295	295	295	295	-
AdvTech		19-8-00	296	296	296	296	-
AdvTech		26-8-00	297	297	297	297	-
AdvTech		2-9-00	298	298	298	298	-
AdvTech		9-9-00	299	299	299	299	-
AdvTech		16-9-00	300	300	300	300	-
AdvTech		23-9-00	301	301	301	301	-
AdvTech		30-9-00	302	302	302	302	-
AdvTech		7-10-00	303	303	303	303	-
AdvTech		14-10-00	304	304	304	304	-
AdvTech		21-10-00	305	305	305	305	-
AdvTech		28-10-00	306	306	306	306	-
AdvTech		4-11-00	307	307	307	307	-
AdvTech		11-11-00	308	308	308	308	-
AdvTech		18-11-00	309	309	309	309	-
AdvTech		25-11-00	310	310	310	310	-
AdvTech		2-12-00	311	311	311	311	-
AdvTech		9-12-00	312	312	312	312	-
AdvTech		16-12-00	313	313	313	313	-
AdvTech		23-12-00	314	314	314	314	-
AdvTech		30-12-00	315	315	315	315	-
AdvTech		6-1-01	316	316	316	316	-
AdvTech		13-1-01	317	317	317	317	-
AdvTech		20-1-01	318	318	318	318	-
AdvTech		27-1-01	319	319	319	319	-
AdvTech		3-2-01	320	320	320	320	-
AdvTech		10-2-01	321	321	321	321	-
AdvTech		17-2-01	322	322	322	322	-
AdvTech		24-2-01	323	323	323	323	-
AdvTech		31-2-01	324	324	324	324	-
AdvTech		7-3-01	325	325	325	325	-
AdvTech		14-3-01	326	326	326	326	-
AdvTech		21-3-01	327	327	327	327	-
AdvTech		28-3-01	328	328	328	328	-
AdvTech		4-4-01	329	329	329	329	-
AdvTech		11-4-01	330	330	330	330	-
AdvTech		18-4-01	331	331	331	331	-
AdvTech							

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The Business Column

A Japanese success the statistics conceal

Japan's national effort to build up skills has been a crucial part of its competitive challenge to western industrialised economies. It is widely assumed that this should be reflected in high levels of expenditure by Government and employers.

Yet as a new book⁴ on the Japanese training system shows, Japan would be some way from the top of an international league table of training spending.

A recent survey by the Japanese Ministry of Labour found that, on average, companies spent £5 per employee per month on training, about 0.3 per cent of total remuneration. Much more was spent on sports and leisure.

In terms of turnover, training spending averaged 0.07 per cent. This is less than half the amount spent by British companies, according to a 1985 estimate by the then Manpower Services Commission, which set off a heated debate.

Employers' contributions amount to about £4bn, well below 1 per cent of gross national product, compared with a recent official estimate for UK employers' spending of \$5.5bn or 1.85 per cent of GNP.

Why is it that Japanese employers can spend so much less than their British counterparts but produce much more effective training?

Part of the answer lies in the intensive Japanese education system. The most striking difference between the attainments of British and Japanese is in higher qualifications in reading, writing and mathematics of Japanese children in the bottom half of the ability range. Partly as a result, Japan's real comparative skills advantage lies in the high attainment levels of the middle mass of workers at intermediate skill levels.

An arm's-length relationship

British companies are busily establishing formal links with universities and polytechnics to influence curriculum design. Japanese industry has an arm's-length relationship with universities. Nevertheless 37 per cent of male recruits into manufacturing come from university. Six out of ten come from science departments.

The duty of children to clean their classroom is transformed in employment into a culture of continuous improvement. Although Japanese factories are generally more modern and productive than UK plants, the ruling assumption is more likely to be: "We've still a long way to go."

This moral duty to strive and improve may be virtually impossible to replicate. But that does not mean British employers could not learn from some of the things their Japanese counterparts do.

Much company training is carried out through simple correspondence courses which workers take in their spare time. In one well-stocked Tokyo bookshop there are 83 different, slim, cheap, brightly coloured books on quality control all aimed at worried supervisors and team leaders.

The lifetime employment and seniority promotion system creates an obligation on older workers to teach their juniors. People who go on courses are expected to teach colleagues what they learnt.

Many Japanese companies have only a vague idea of how much they spend on training. Yet this does not mean that training is not systematic. Nihon Denso, the vehicle components manufacturer has 219 internal tests to cover the range of skills used in its factories. Each test is set by a review committee which meets once a year to update the questions.

The central lesson is this. Japanese training departments do not provide training courses as if they were packs of pills to cure an illness. In large part their role is to promote an individual and collective drive to learn, often through simple, inexpensive, traditional pedagogic techniques. Sophisticated, interactive video-training packages and expensive courses in special training centres are only part of the solution to Britain's lethargic training system.

Charles Leadbeater

**How the Japanese learn to work. By Ronald P. Dore and Mori Sako, pubd by Routledge.*

As Mrs Thatcher frequently testifies after an exchange with President Gorbachev, conversations with communists are rather bracing experiences these days. All those years of soaking up Marx inevitably leave a trace, so the interlocutor occasionally has to grapple with the concept of "social contradictions" or worse to the ground "the capitalist model of development." But increasingly, we see growing ranks of east European communists acknowledging the problems their system cannot solve, and startlingly ready to consider unorthodox "capitalist" solutions.

All of which is a source of both satisfaction and anxiety to an Italian communist like Achille Occhetto. He and his colleagues have been saying for years that the Soviet system was no kind of model to follow, and that the market had some useful solutions to offer to national and international economic problems. But after a year as leader of western Europe's largest Communist Party, the Partito Comunista Italiano (PCI), Mr Occhetto is still struggling to establish an identity which protects the PCI from being politically contaminated by the bankruptcy of "real socialism," as the Soviet/eastern European blend is somewhat confusingly known in Italy.

For more than 30 years, the PCI has offered one of the most thrilling political high wire acts in Europe, jettisoning Marxist-Leninism and the class struggle and anxious to bolster its domestic electoral position, steadily moving away from Moscow in the 1960s and 1970s before opting for a complete rupture after the Soviet invasion of Afghanistan. Only a fraction of the ensuing internal pain and disruption surfaced publicly, for the PCI until recently retained most of the centralised characteristics of a Leninist party, including a strong disapproval of internal factions and public dissent.

The PCI is still not a party given to public rows like the Christian Democrats, but the "new path" down which Mr Occhetto is trying to lead does allow for freer internal debate. "This party no longer takes any reference from the international communist movement — rather it is putting together liberty and democracy as fundamental ideals," he says.

Mr Occhetto's election last year as PCI leader was the clearest possible acceptance by the party that breaking with Moscow was not enough to halt the electoral slide which in 1987 took it down to its lowest share of the vote — 26.6 per cent — since 1963. Now 51, many see his arrival at the top as a natural progression for the

THE MONDAY INTERVIEW

Fleshing out a new identity

John Wyles talks to Achille Occhetto, leader of Italy's Communist Party

irreverent leader of the Young Communists of the 1960s, often critical of the party's ruling group with a wry humour which inflicted enduring soreness on some of its objects.

When Enrico Berlinguer, the immensely popular PCI secretary, sent him to Palermo in 1969, it seemed to many that he was being sent into exile. He now looks on his six years in Sicily as a shrewd piece of career planning by the late Mr Berlinguer. "He said he had confidence in me and with this sort of experience I could become a leader of the party."

A slight, stocky man with a generous, greying moustache, he has perhaps surrendered too much to the public solemnity

of Italian political life, for he still enjoys a joke in the privacy of his wood-panelled office at the PCI's Rome headquarters. One that has been brightly polished in the telling over the years explains his early political involvement with the catholic left — a relationship based mostly, he says, on the fact that "I wanted to play football with them."

The origins of his catholicism — a condition from which he has long recovered — owe a great deal to wartime alliances between the communist and catholic resistances to Mussolini's fascism and German occupation. The Occhetto home in Turin was no working-class citadel to Marxism, but more a repository of liberal-professional values. When his father Adolfo joined the

resistance after being repatriated from Albania because of wounds, the family home became a base for the "Christian Left" of the resistance.

After the war, Adolfo formally joined the PCI after the Catholic church excommunicated all communists. Achille enrolled in the Young Communists in 1953.

"I had breathed the air of the war of liberation and had had contacts with communists. Above all, I greatly appreciated the values of the October Revolution, which demonstrated man's capacity for liberation."

Mr Occhetto and his generation contested the unorthodox view of Stalinism which prevailed until the late 1950s and took as its point of reference the writings of Antonio Gramsci, who died a martyr's death in a fascist prison.

Variously interpreted as both a Stalinist and embryonic social democrat, Gramsci has become the party's preferred theologian over both Marx and Lenin and also the source of much of its ambiguity and fuzzy identity. Is the party not more than a little confused if it embraces the EC and Nato, sails steadily towards the western, democratic, socialist tradition, but still retains the com-

munist system which spawns governments through post-election bargaining?

Yet the question continues to nag: what sort of alternative government is the PCI offering?

At the moment, Mr Occhetto's answer is dominated more by such roundabout phrases such as "democracy guided by socialist ideals" than clear policy positions.

The party is trying to respond to the contradictions of a modern society on the basis of socialist democratic values," Mr Occhetto insists.

The problem of industrialisation which bred the 19th-century working-class movement have, he says, changed into the "contradictions of north-south inequalities, of changing relationships between men and women and of the environment."

It is through issues such as these that the PCI is trying to develop a new critique of capitalist society in a process of "searching for something new on the left rather than defending a closed dogmatic tradition," he adds.

He affirms that the PCI is seeking to call into question not only the traditional communist system, but also the western capitalist model. The weakness of both is that they are based on industries which are doing "great environmental damage."

The answer is not to overturn society but to install a new model of development in which private activities, co-operative and public power live



'Searching for something new on the left'

injustice and "the violence of the strong over the weak, which is a tremendous violence."

Mr Occhetto's shadow government exercise is partly designed to force the PCI to put policy clothing on such generalities. In the meantime, he can just begin to hope that the PCI's electoral slide has bottomed out — it clawed back to 27.6 per cent in the European elections — despite attempts by the governing coalition to exploit events in Peking which, says Mr Occhetto, "was not a challenge to our history, but to our present by parties which don't want a democratic opposition but a suffocating regime."

The threat facing an apolitical convention



JUSTINIAN

THE LEGAL year which comes to an end today will rank as the most memorable in the contemporary life of the legal profession. The conflict between the judiciary and the Executive over reform of the provisions of legal services possessed the unique element of constitutional confusion inherent in the role and functions of the Lord Chancellor.

It was barely credible that senior judges (notably the Lord Chief Justice) should publicly denounce the main Green Paper published at the end of January as a sinister document. The one-day debate in the House of Lords was a truly remarkable spectacle, televised for public consumption, of outraged expostulation by a bevy of judges.

The same senior judges are currently saying in private that the White Paper, with its modified proposals, for controlling the licensing of advocates, is not much less sinister. The debate over the Government's proposals will move in the autumn on to the parliamentary stage where the battle will be renewed.

Muted There is a powerful constitutional convention that judges do not become involved in political debate. While the Law Lords and other senior judges are members of the House of Lords, they sit invariably on the cross benches and do not ordinarily take part in the legislative work of the House as party supporters or opponents, their voices in the past have been strictly muted, and then only to be heard on questions of pure law reform.

The convention is not likely to survive in its unsullied form when the issue at stake is perceived as a threat to the independence of the judiciary. What has translated a harmonious relationship between the Lord Chancellor and the judges into direct hostility? The Lord Chancellor, who is appointed by the Prime Minister and is a member of the Cabinet, thereby becomes a politician supporting the party in office. He has normally been in politics. Unusually the present Lord Chancellor disclosed no political affiliation before he was plucked from the head of

from his traditional protective role and become the tool of the government unfeeling committed to ending restrictive practices wherever they were seen to be operating against public interest.

Somewhat the Lord Chancellor's responsibility for the traditional system was being relegated to a position inferior to the political system. All High Court and circuit court judges are appointed by the Crown on the direct advice of the Lord Chancellor, who informally advised the Prime Minister, who in turn advises the Crown on the senior judicial appointments.

In the past it has been generally thought that only rarely did a Prime Minister not act upon the Lord Chancellor's choice of Lord Chief Justice or Master of the Rolls. The recent experience of political influence over matters within the judicial field will lead to a clamour for a Judicial Service Commission to insulate judicial appointments from executive control.

Instead, a little belatedly, the Lord Chancellor stepped in to announce publicly that the judges were acting with complete propriety. It was an intervention that simply reflected the long-standing tradition that the Lord Chancellor is the judges' spokesman.

One outcrop of that unfortunate incident has been a call from the Lord Chief Justice that the unofficial Council of Judges should be put on a statutory basis. Such a body did in fact exist from 1875 until it was abolished by the Supreme Court Act 1981. It was abolished because it had rarely met and had not in the last 20 years reported annually to the Lord Chancellor as it was legally bound to do.

When, therefore, that role of public protector was transferred overnight into one of advocate for the public consumer of legal services and justice, the judges felt hurt, even betrayed. How could the head of the judiciary turn away

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